



Ta Skwekwíyíntsuts
ta Sxwéxwel
The Valley's Plan

NOVEMBER 2025



Skwxwú7mesh
Úxwúmixw

Squamish Nation



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Acknowledgements

Our first thanks go to the 12-person Community Advisory Group, who guided the development of this plan. The diverse group represents community members from across the Valley. They met for the first time in April and met nine times over the project to provide advice and guidance as the Squamish Valley Community Plan was developed. We are grateful for their commitment, their time, positive energy, and all the good humour they brought to the work.

huy chexw a (thank you)

We are grateful to the Squamish Valley Elders, community members and staff who participated and provided feedback at a series of meetings, presentations and events we held throughout 2025, including seven family meetings, four staff sessions, a youth workshop, and sessions with Elders. Over 250 people participated in these sessions, helping to craft the plan's vision, identify community priorities, and review and confirm plan actions.

huy chexw a

We are also grateful for the support and hard work of the project's Technical Working Group, which was led by Austin Chandler (Director – Squamish Valley Operations) and included Paul Wick, Anastasia Jeffrey, Ruby Carrico, Jessica Walker (who created this plan's illustrations), Josie Harry, Juniper Groves, and Michael Montecalvo. Dianna Hurford from Planning & Capital Projects also presented to the Community Advisory Group on two occasions. Thomas Brimacombe helped support family meetings and project communications.

huy chexw a

Finally, thanks to our planning consultants Regenerative Design (Alanna Quock) and EcoPlan (John Ingram, Trevor Coghill), who helped support the project and guide the development of the plan.

huy chexw a



SQUAMISH VALLEY COMMUNITY ADVISORY GROUP

Back Row: Nekwnikwelut / Anastasia Jeffrey (staff), Cha-all-lay-un / David Barreau, ȥatȥaxaka / Nicole Langstaff, Austin Chandler (Director – Squamish Valley Operations, Advisory Chair), Ben Lewis, Kálhítin / Latoya Baker, Jazmyn Williams, Joyce Williams (Council representative). **Front Row:** Yususult / Rosemarie Williams, Kwekwin Kwelhaynexw / Linda Williams, Siyaltenaat / Joy Joseph-McCullough, Shlamexwntenaat / Rachel Baker. **Missing:** Tsawaysia Spukwus / Alice Guss.

Overview and Summary

Squamish Valley is home to our Nation's second-largest community, and our Valley Skwxwú7mesh Stélmexw are an inseparable, valued part of the Squamish Nation family, its identity, and its soul.

There are major projects planned and underway in the Squamish Valley, including both Nation-level initiatives and major development projects (infrastructure, housing, facilities and services) that will collectively transform the Valley in a good way over the next several years.

Ta Skwekwiýíntsuts ta Sxwéxwel (The Valley's Plan) recognizes these foundational projects and outlines a series of smaller initiatives that will be rolled out across the Valley over the next 10 years. Implementation of these projects will be coordinated with the foundational projects already underway. It will help bring us together toward achieving a vision of the Valley in 2035 that was crafted as part of this project.

Creation of this plan was guided by Squamish values and principles. It is a made-in-the-Valley plan, made for Squamish Valley people, with the support of a Community Advisory Group that represented the diversity of voices in the Valley.



At its heart, this plan is deeply connected to, and a product of Úxwumixw 2050, our Nation's Generational Plan. The Valley's Plan as a stepping stone to achieving and implementing the Generational Plan in the Valley.

The Valley's Plan will inform our Nation's next Council Strategic Plan (2026 – 2030) and it will support and inform annual plans for departments doing work in the Valley.

A LIVING PLAN. A GROWING COMMUNITY.

The Valley's Plan is a living document. It will change and evolve as our community grows and as this plan is put into action. New ideas and opportunities will likely emerge as major projects are built over the next ten years. This plan will grow together with them.



HOW DID WE MAKE IT?

The community plan project kicked off in the fall of 2024. We started by reviewing past plans and engagement to honour and incorporate the good work that's been done and the people who provided earlier input. By incorporating past work, this plan honours Squamish Valley community leaders of the past.

We shared our learning in early 2025 at seven family meetings, two staff sessions, a youth workshop, and with Elders. About 200 people participated in these sessions and helped craft a 10-year vision for the Valley and identify actions this plan could include.

Early in 2025, a 12-member Community Advisory Group was established that represented a diversity of voices from across the Valley. They met for the first time in April and met nine times over the next eight months to provide advice, guidance, and to help shape this plan. It was an ambitious project timeline and a lot of hard work, but we stayed on time, on task, and created a plan that the Valley can be proud of.



“People coming together really changes how we see what we’re doing.”

COMMUNITY ADVISORY GROUP MEMBER

Planning-to-Plan

Fall 2024

- *Reviewing past work*
- *Elders outreach*

Getting Started

Winter - Summer 2025

- *Family meetings*
- *Community Advisory Group*
- *Visioning*

Choices & Directions

Summer - Fall 2025

- *Community Advisory Group*
- *Priorities and projects*
- *Draft Plan*
- *Community review*

PLAN ORGANIZATION

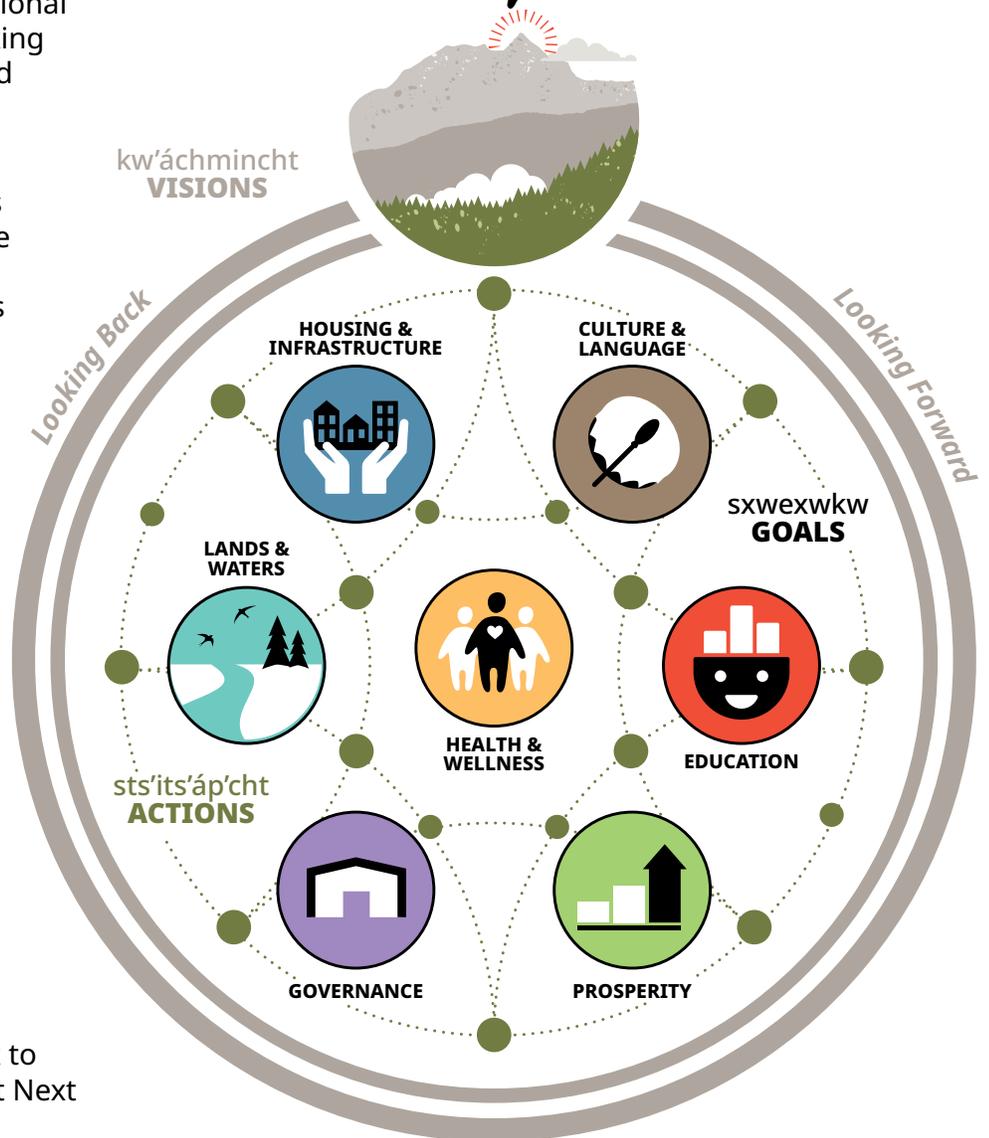
Our plan is organized under two linked visions. Like the Generational Plan, this plan has a vision looking forward from today to 2035 and one looking back from 2035.

Under the two visions are the community priorities and goals — health and wellbeing, culture and language, housing and infrastructure, education, lands and waters, governance, and prosperity. The goals are all interconnected and they are all important to the Valley.

The plan includes a set of 18 actions. These are the projects and initiatives we will undertake over the next 10 years to help achieve our goals and help us reach the plan's visions. We organized them into three types of actions – Quick Starts, Next Steps, and Seeds.

The three Quick Starts are this plan's most important projects and will provide the framework to further develop and implement Next Steps and Seeds.

The Valley's Plan



“Healing, recovery, equality, thriving as a community and Nation.”

FAMILY MEETING PARTICIPANT

QUICK STARTS



3 relatively inexpensive actions that can start right away to help put the plan “on the ground,” build capacity, and provide the framework for undertaking Next Steps and better supporting projects that are already underway or in the early planning stages in the Valley.

- Squamish Valley Community Advisory Committee
- The Valley’s Plan Project Lead
- Squamish Valley Communications Framework

NEXT STEPS



8 projects that require additional planning and assessment that could start after Quick Starts have begun, or sooner if opportunities arise (e.g., funding). The Squamish Valley Community Advisory Committee will play an important role in developing these projects.

- Squamish Valley People’s Guide
- Squamish Valley Community Needs Survey
- Neurodiverse Learning Support
- Men’s Wellness Service
- Squamish Valley Guardians - Expansion
- Wayfinding and Signage
- Squamish Valley Ecotourism
- Squamish Valley Transportation System

SEEDS



7 building and facility projects that may be undertaken beyond the plan’s timeframe that should be thought of as seeds to be planted and tended until The Valley’s Plan is ready for renewal in 2034/2035. Some projects could potentially be brought forward earlier through ongoing village planning (Wiwk’em Village Plan) and land development strategy projects (Sta7mes) which are being coordinated through K’iyáxan Ch’áwch’aw (Community Services) and Ta na wa Shéway I7xw ta Úxwumixw (Planning & Capital Projects).

- Community Meeting Spaces
- Holistic Health Services Centre
- Squamish Valley Treatment Centre
- Community Arts Hub Space
- Recreation Spaces
- Squamish Hotel
- Squamish Business Park



ANNUAL DEPARTMENT PLANS



SQUAMISH NATION STRATEGIC PLAN 2026 - 2030



Ta Skwekwyíntsuts ta Sxwexwel THE VALLEY'S PLAN



HOW IT FITS: The Valley’s Plan will help support the development of Squamish Nation’s 2026 Strategic Plan and be used to inform annual department plans



Honouring Our Ways

OUR VALUES

We look to some of our core values as Skwxwú7mesh people to help guide and ground The Valley's Plan and the work it will support in the Valley over the next 10 years.

Úxwumixw

This word describes a connection we have to our Skwxwú7mesh Territory, like where we live or where we belong to. Úxwumixw shows the relationship shared between the Land and the Skwxwú7mesh People. We are not just inhabitants; we are the land.

The Ancestors knew Villages could not thrive unless the Skwxwú7mesh People worked together. Failure to do so would result in collapse. It is not survival of the fittest, it is survival of the most collaborative. Our Ancestors listened to the lands' teachings and learned its Language. They used this to build highly organized, sophisticated, and complex societies that have prospered for generations.



Snewíyelh

Snewíyelh is a term with various interpretations. It can mean advice — an opinion or recommendation offered as a guide to action. Or it can mean something that is taught — teachings that are to be followed.

Snewíyelh is closely related to Nexniw, but the two should not be confused. Nexniw can be understood as “learning how to fish,” whereas Snewíyelh can be understood as “your father taking you to the river and teaching you how to gut a fish, how to return its remains to the river, how to pray over the fish, and why it is important to give away your first big catch.”



Snewíyelh encompasses the wisdom of the Ancestors and is manifested in all we do. We recognize the power of Snewíyelh to nurture wellness and bring balance to everyday life. It is important to understand that love lies at the core of Snewíyelh. Without having love in our hearts and in our minds, we cannot act in accordance with Snewíyelh.

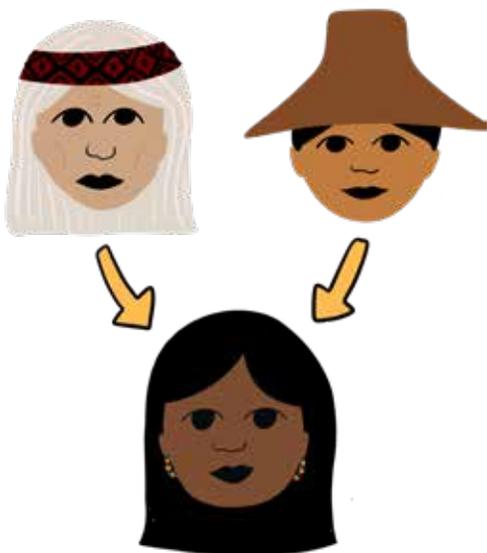
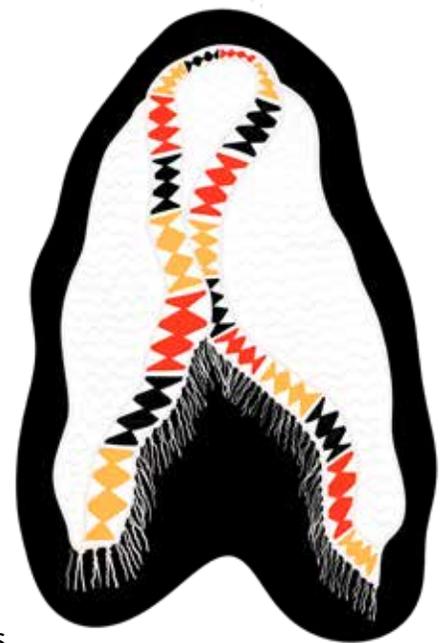


Siyáámín

In English, Siyáámín can be translated to mean “chief” or “highly honored person.” It reflects the English concept of a leader or the respectful relationship we practice towards someone of high honor. Before contact, Squamish leaders would ensure that the people were well taken care of. This included ensuring there was enough food and that everyone was safe.

All Siyáámín understand that their legitimacy can only be sustained so long as they have the respect of their people. If this respect is lost, the people will no longer allow them to act as leaders. This is why the foundation of Siyáámín is love, specifically, a deep love for the people. It is this love that drives the Siyáámín in to lead with a good heart and a good mind, to listen openly and attentively, to place the needs of others before their own, and to act with compassion and empathy.

While some Sḵw̱xwú7mesh may be born into a hereditary line of Siyáámín, it is important to note that anyone can become Siyáámín. One must simply practice the ways of the Siyáámín in and live it every day. This evokes the saying “Ha7lh Stélmexw kwelh tiná7 chet,” or “we come from good people.”



Nexwníw

Nexwníw is closely connected to the word Snewíyelh. However, Nexwníw is specific to who or where we learned from. Nexwníw can represent a specific set of teachings that comes from a family. Our families have different ways of sharing their teachings with their family members. All teachings are important. We honor, respect, and follow the advice of our Ancestors, which has been practiced for thousands of years.

To honour Sḵw̱xwú7mesh knowledge is to uphold it, respect it, and to live everyday guided by its teachings. When making decisions, we must remember to honor, respect, and follow the Nexwníw of our Ancestors. By bringing the Snewíyelh into the work we do, we achieve Nexwníw.

Wanáxws

Wanáxws is a relational concept that connects us with our environment through respect. In the Skwxwú7mesh Universe, one must show respect to all of creation. This includes the people, the animals, the plants, the land, the water, and the teachings.

Respect is what binds the People together. When we are on equal footing with each other and nature, we are morally obligated to treat each other and creation with kindness and compassion. This allows us to foster deep relationships and strong connections with the people and things around us. By showing respect in all that we do, we create a positive chain reaction which reverberates throughout creation. This eventually returns to us as the result of our good actions and words. Therefore, Wanáxws is the starting point from which good relationships, and a good life, spring from.



Stélmexw

In English, the Skwxwú7mesh word Stélmexw can be translated as “Indigenous person, person, or human being.”

To understand the Value of Stélmexw in a Squamish context, we must examine the Skwxwú7mesh identity, or what it means to be Skwxwú7mesh. It includes the Upbringing, the Values and Principles, the Language, and the Teachings. To be Skwxwú7mesh is to honour these things, to live them daily, to allow them to guide your journey through life, to carry them with honour and respect, and to pass them down to the next generation. Being Stélmexw is to live life with compassion, kindness, and empathy. It is to hold love and respect for everyone and everything, including ourselves.

“Land, language, lineage and law, this is who we are. Land includes our cultural sites, fishing and hunting areas. Lineage is where you come from and what you do on land.”

COMMUNITY ADVISORY GROUP MEMBER

OUR GUIDING PRINCIPLES

The 2022-2026 Squamish Nation Strategic Plan outlined principles to help guide the work we do for and with Skwxwú7mesh people. We put them into practice in how the plan was created and how it will be implemented.

- Tkwáya7n iy Nexwnewítm (Listen and engage)**
It is our job to ensure that we listen to the voices of our Stélmexw (people), Temíxw (land), and Stákw (water). These guide the work that we do.
- Nexwníwen ta nexwníwtl'a Skwxwú7mesh (Follow the ways of the Squamish)**
We are grateful for who we are, the work done to get here, and the opportunities with where we are going. It's important to us to do things in the right way and to make time for honor and respect.
- Texwlaím Ns7eyx (Genuinely care)**
We are here for the Skwxwú7mesh Stélmexw, Temíxw, and Stákw. We act with respect and care.
- Télnexw ta Snewíyalh tl'a Skwxwú7mesh (Learn the advice of the Squamish)**
While the teachings of the Elders and ancestors ground us, finding pathways forward in the 21st century requires constant learning and innovation.
- Ta Úxwumixw wa Nelhníhtway (The people go through it together)**
We must work together to achieve our goals through collaboration, teamwork, and collective strategies. Strong relationships come first. We do our work together.
- Wé7us ta Siyámin-cht tl'a Skwxwú7mesh (Assert the rights and title of the Squamish)**
We live our commitment to uphold, support, and affirm our rights and responsibilities. We maintain and defend the rights and responsibility to our lands, waters, natural resources, and ways of being. We gather resources to advance our priorities and the needs of Skwxwú7mesh Stélmexw, Temíxw and Stákw. We require external entities to recognize and affirm our inherent rights and title and to understand our priorities come before their priorities.

Úxwumixw 2050, Guiding The Valley's Plan

The development of this plan was rooted in our Nation's long-term, guiding generational plan, Úxwumixw 2050. It is a stepping stone on the path towards the Generational Plan's 2050 vision for Squamish Nation.

The Valley's Plan is grounded in the four feelings of trust, security, purpose, and belonging, which are the four house posts of the Generational Plan. The Generational Plan identified "what our people want to see" and "ways we can make it happen" under each of the four feelings. Many of these action ideas were refined and brought forward into this plan as individual Quick Starts, Next Steps, and Seeds actions.



**Ta Skwekwýíntsuts
ta Sxwexwel
The Valley's Plan**



**Úxwumixw 2050
Skwxwú7mesh
Generational Plan**



INCORPORATING AND HONOURING
post Valley engagement and
weaving in the Generational Plan.



FEELING OF TRUST

A Feeling of Trust refers to openness and understanding between ourselves, our government, and our leaders. The themes for improving our feeling of trust are strengthening communication, restoring our ability to rely on one another, and holding each other accountable.

FEELING OF SECURITY

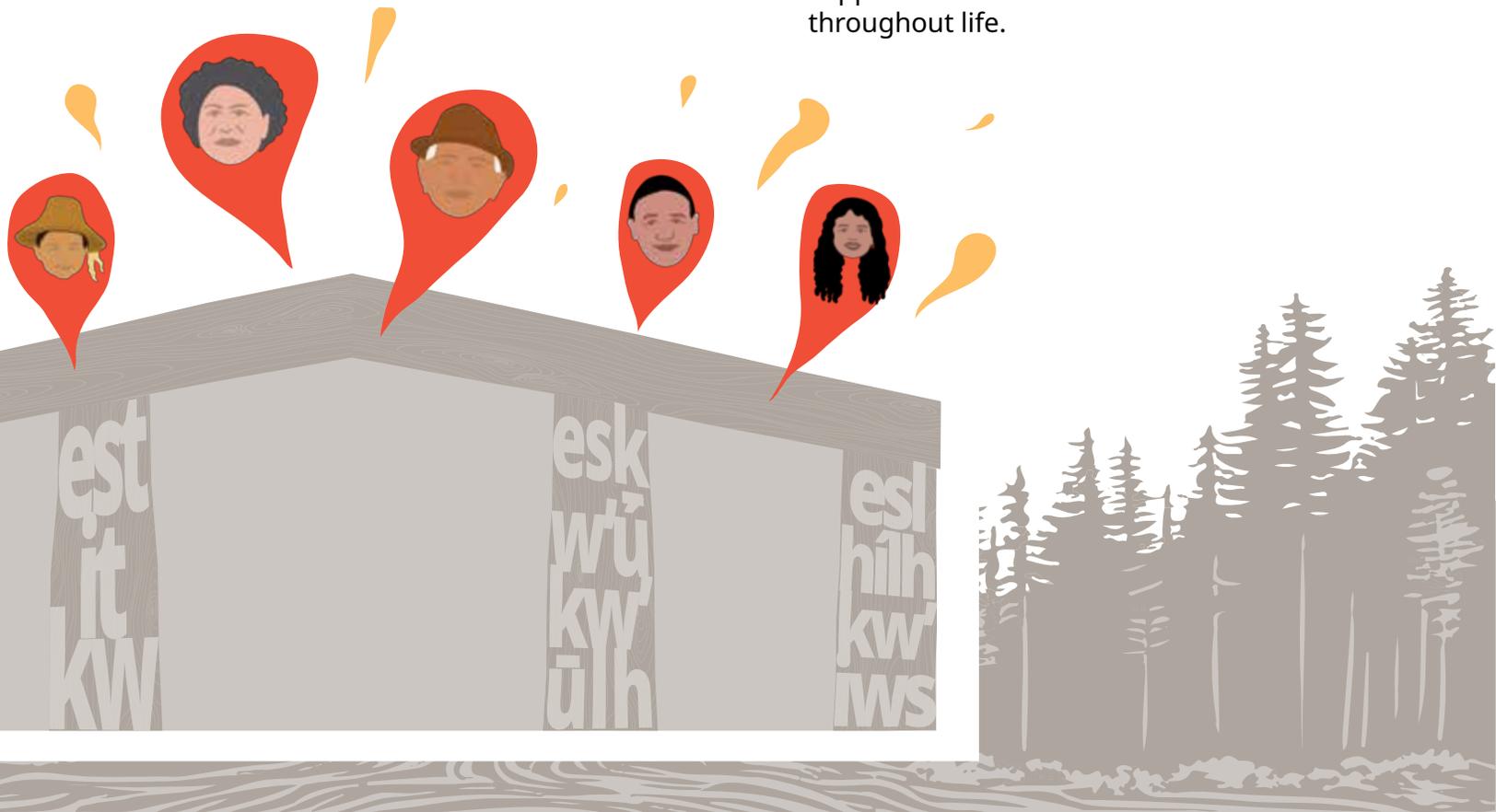
A Feeling of Security refers to feeling safe, healthy, and stable both mentally and physically. The themes for improving our feeling of security are housing for all of us, protecting our lands and waters now and into the future, creating safer communities, ensuring food security for our people, ensuring financial stability for our Nation, and supporting the wellbeing of our people.

FEELING OF PURPOSE

A Feeling of Purpose refers to our overarching life direction, our understanding and conviction about our role in our communities. The themes for improving our feeling of purpose are creating opportunities for meaningful livelihoods, promoting and upholding our people's initiatives and passions, connecting our people to Skwxwú7mesh history, and offering learning opportunities throughout life.

FEELING OF BELONGING

A Feeling of Belonging is a fundamental need expressed by our people, deeply rooted in our history, that affects our physical and mental wellbeing. It is relational – to people, to place, to culture. The themes for improving our feeling of belonging are restoring our connection to our culture and language, strengthening our community bonds, and affirming our connection to the land and water.



The Valley's Plan's Foundations

There are big projects planned and underway in both the Valley and at the Nation-level. Collectively, these projects will transform the Valley in a good way over the next several years and within the timeline of this plan.

These projects will help bring deep and positive changes to the ways we work, live, learn, heal and move around the Squamish Valley. Some of the Valley-focused initiatives will see new infrastructure developed, new housing, new community facilities, and new services in villages across the Valley.

The tables provide an overview of the Nation-level projects and the major developments that were identified and underway before we started working on this plan. A few of the initiatives have been completed. Some are in advanced planning, while others are in early phases of work. Most will be completed during the 10-year planning horizon of The Valley's Plan.

The transformational projects provide a foundation for rolling out this plan's actions. Together, The Valley's Plan actions and the foundational projects provide a pathway, or stream, upon which we can paddle together towards our 2035 Vision.



BUILDING ON WHAT'S UNDERWAY: The Valley's Plan is building on the foundational work already underway to help move the Valley towards achieving its 2035 vision.

Skwxwú7mesh Nation Projects

Our Way of Being a Nation* Constitution	Squamish Nation's project to develop a constitution. The project was formed from a mandate from the Squamish People through a resolution at a 2022 People's Assembly.
Eslhék' chat! (We are close family!) Membership Code update	Our Membership Code lays out the rules and ways for becoming a Skwxwú7mesh Member based on our laws and traditions. Originally developed in 1987, it was updated in 2000 and 2013.
s7ulh wa nexwniwéyalh (Our Ways of Education) Reclaiming Education	Taking back jurisdiction of our children's education is a Nation priority. Our Ways of Education project team is embarking on a journey to reshape the future of education in our community.
Chiýáxw (Child and Family Law)	Chiýáxw is a Squamish word that many interpret as a law – "a correct way of going about doing a task or caring for our children" for example. The project's goals are to design and then deliver services that best support and serve every family's needs.
Yúusnewás Project	Yúusnewás is a Skwxwú7mesh community-led project to research and document the residential school experiences of our people.
600 Homes Plan and Policy	Hiýááh Housing and Nch'káý Development Corporation's plan identifies opportunities for the development of about 600 new homes on Squamish Nation land in the near term, including homes in the Squamish Valley.
Land Development Strategies	A long-term initiative to develop Squamish lands in support of bringing every Squamish person home within a generation. In June 2024, Council approved the first phase of work for three sites, including Stá7mes.
Parks and Recreation Plan	The Plan will guide planning for parks, recreation facilities and amenities for Squamish Nation for the next decade and beyond.
2SLGBTQIA+ inclusion initiative	The initiative is identifying and removing challenges by addressing the unique needs of 2SLGBTQIA+ people so they can fully participate in social, cultural, spiritual, and economic life along with everyone else in the Squamish Nation.
Climate Legacy Strategy	Our strategy for advancing climate action in our territory, to ensure a sustainable and thriving environment for generations to come.
Community Crisis Plan	An inter-departmental initiative to create a comprehensive plan to facilitate effective crisis planning, prevention, response and recovery that is rooted in the holistic needs of the Skwxwú7mesh community.
District of Squamish Memorandum of Understanding (MOU)	Outlines a shared commitment to collaboration in areas such as land stewardship, reconciliation, and joint decision-making. It identifies key areas of collaboration between the District of Squamish and Squamish Nation.

* Project organizers are in the process of changing the Skwxwú7mesh Sníchim name for this project.

MAJOR PROJECTS IN THE SQUAMISH VALLEY

Major projects in three development phases are moving ahead based on previous, current and future engagement in the Squamish Valley and Squamish Council guidance.

PLAN

Completing strategic policy, plans and projects

A Wiwk'em Village 'Plan' will provide direction for future growth.

INVEST

Partnership funding innovation and site readiness

Squamish Nation is working together with the federal government on major infrastructure projects to get sites ready for development and provide essential services like fresh drinking water.

DELIVER

Delivering new homes and community amenities

Projects include Sta7mes infrastructure, homes and community amenities, in addition to projects in Chk'ay and Siyi7ch'em.

PLAN	
Wiwk'em Village Plan	
New Homes	Approximately 200 new homes.
New Community Amenities	K-12 School and Childcare, Teen Centre, Health Services, Public Safety/Emergency Operations Facilities, Trades & Training Facility.
INVEST	
Infrastructure Improvements, New Homes and Services	
Sta7mes	Upgrade water and sewer infrastructure, increase climate resilience for Lower Sta7mes, initiate Upper Sta7mes services.
Chk'ay	Enhance water system reliability.
Wiwk'em	ATR expansion and new homes and community amenities for the future.
DELIVER	
Sta7mes (Land Development Strategy)	
New Homes	Over 200 new homes, including over 175 in Upper Sta7mes with Elder care homes.
New Community Amenities	Elder Centre, Traditional Food Hub, Childcare, Administration spaces, Longhouse, Family & Health Services spaces, Language & Cultural Centre, Cemetery/Burning Ground (Renewal).
Other Areas	
Siyi7ch'em	New homes and childcare.
Cheekeye River Developments, Oceanfront Squamish, Kaedenwood	Economic development opportunities led by Nch'kaý Development Corporation.

Making The Valley's Plan

The 2022 – 2026 Squamish Nation Strategic Plan identified the need to deliver more programs in the Squamish Valley, increase operational capacity there, and the need for a guiding, made-in-the-Squamish-Valley community plan.

The Generational Plan also identified the need to develop a strategic plan from its 'what our people want to see' actions to be used by Council and staff to direct future strategic and departmental planning.

The Valley's Plan will inform our Nation's next Council Strategic Plan (2026 – 2030) and annual plans for Squamish Nation departments doing work in the Valley.

Process

The plan was completed over the course of 16 months, including background research, community engagement, family meetings, and co-development of the plan with a Community Advisory Group. It was ambitious, but with the hard work of the project staff team and the dedication and energy of our Community Advisory Group, we got it done!

Our Valley's priorities



Health & Wellness



Culture & Language



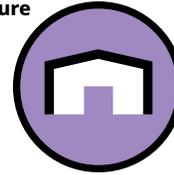
Housing & Infrastructure



Lands & Waters



Education

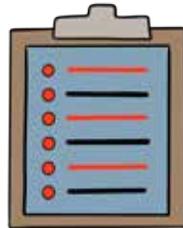


Governance



Prosperity

50+ Documents reviewed



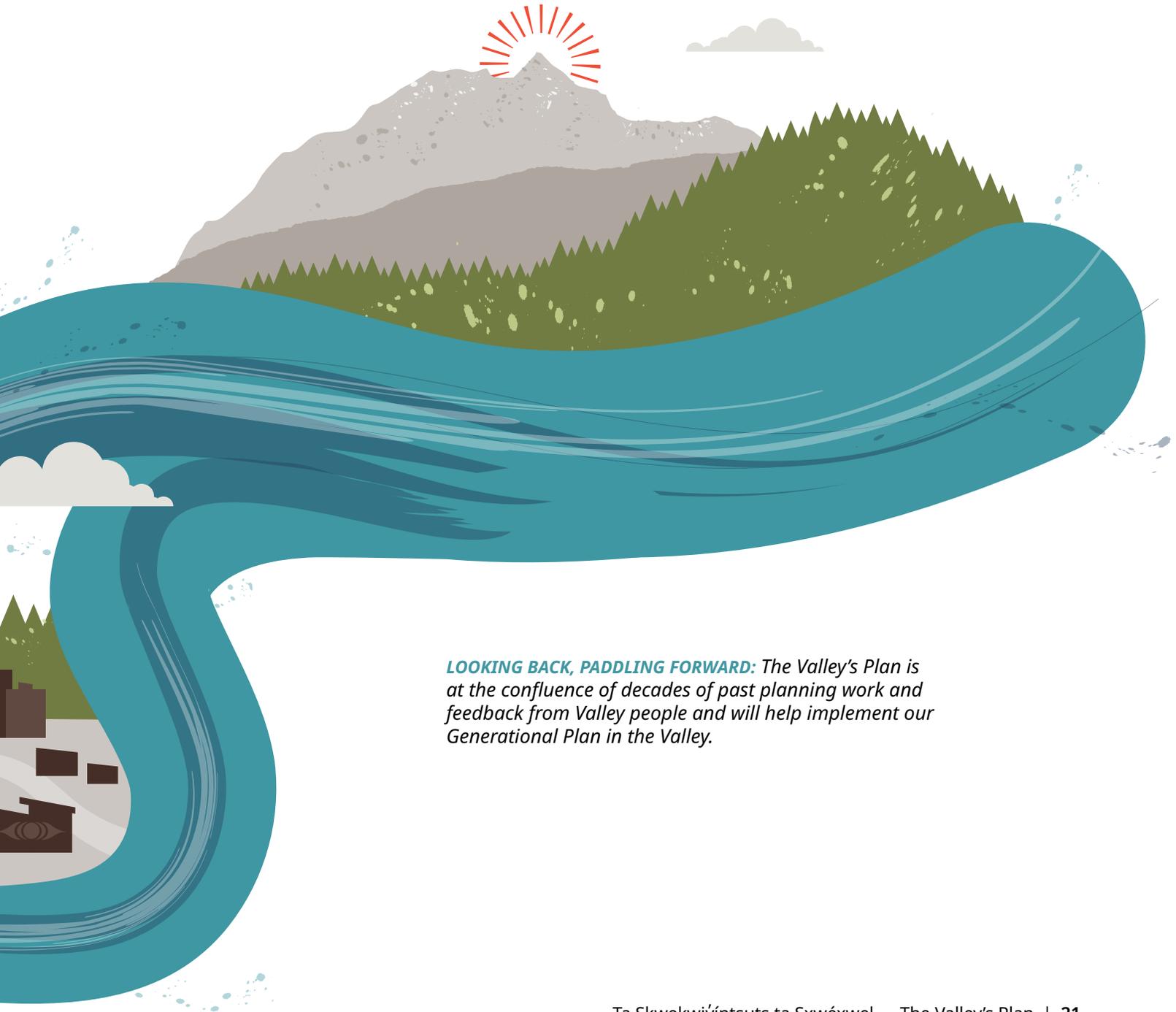
Skwxwú7mesh
Generational Plan

Major projects and programs
in the planning, investment,
and delivery phases

We started by reviewing past plans and engagement to honour and incorporate the good work that's been done and the people who provided earlier input. By incorporating past work, this plan continues the hard work of past generations and honours Squamish Valley community leaders of the past.

From our review, we found that what Squamish Valley people said was important 30 years ago remains important today. The graphic shows the connections between what we heard when we reviewed past work, our community priorities in the Squamish Valley today, and the major projects that are currently underway and planned in the valley, both at the Nation-level and in the Valley.

The Valley's Plan



LOOKING BACK, PADDLING FORWARD: *The Valley's Plan is at the confluence of decades of past planning work and feedback from Valley people and will help implement our Generational Plan in the Valley.*



Community Advisory Group



Family Meeting



Youth Session

Engagement and Outreach

A project team led by the Director of Ta na wa Ch'áwat ta Sxwéxwel - Squamish Valley Operations met with Elders to discuss the project and to seek their guidance and input before beginning a series of family meetings held from January to March. Approximately 100 people participated in seven family meetings. A youth session was held at Totem Hall, and an informal session was held at the Elders' lounge. Seven people submitted workbooks individually. Two sessions were also held with Squamish Valley program staff, involving approximately 70 staff.

The family meetings were well-received by participants. The format gave people space, time, and the opportunity to discuss Valley priorities with Squamish Valley staff, learn more about projects underway and planned, and provide a space for honest feedback and input.

While each meeting was unique and tended to highlight one theme over another (e.g., some meetings were more health-focused, while others focused more on water stewardship), several common themes were heard across all meetings.

Interest in the project and a desire to participate.

All the sessions ended with a final question and a discussion about how people felt about the meeting and the Squamish Valley Community Plan project. The responses were consistent and shared – people looking forward to the work ahead and feeling hopeful about the outcomes.

About 50% of participants signed up to be considered for the project's Community Advisory Group. The number of people who signed up underscores the interest in, desire to participate in, and engage with the project as it moves forward over the next several months.

Build on and leverage past work rather than repeating it.

Several family meeting participants spoke about past planning work in the Valley and the similarities with this project. Some people had

been actively involved in past planning and expressed frustration that they'd been "talking about the same things" for many years in some cases. Despite these discussions, there was also some shared optimism that this work would build on past projects. The need to focus on implementation was also made.

Ensure the plan recognizes the growing focus on the Valley.

Participants shared a common observation that with a growing Nation population and a limited land base in Vancouver, over time, the focus of development would shift to the Valley. This includes housing for members and new economic opportunities and businesses that could be developed in the Squamish Valley. With the Additions-to-Reserve (ATR) process ongoing, there was also awareness of the new opportunities that would come with those lands.

Position the plan to support equality.

There was a common and shared feeling that the Squamish Valley does not get the same attention (programs, funding, supports) as the North Shore. While people understood that some of Squamish Nation's major projects (e.g., Señákw) were happening in Vancouver, there was also a common feeling that the Squamish Valley was not getting the level of support or attention it deserved, which was appropriate with its population and the amount of Squamish lands in the Valley. One of the family meeting workbook comments captured some of this sentiment well:



Community Advisory Group



Family Meeting

“Getting Council to see — not just to hear, but to really understand and care — that the Squamish Valley needs to have just as much support as North Vancouver and other areas of the Squamish Nation. Let them understand that people here have often felt like an afterthought, second-class citizens, or even outsiders among the Nation, and that we want the division between us and other parts of the Nation to disappear. If we are one nation, we should be able to feel like it.”

FAMILY MEETING PARTICIPANT

Community Advisory Group

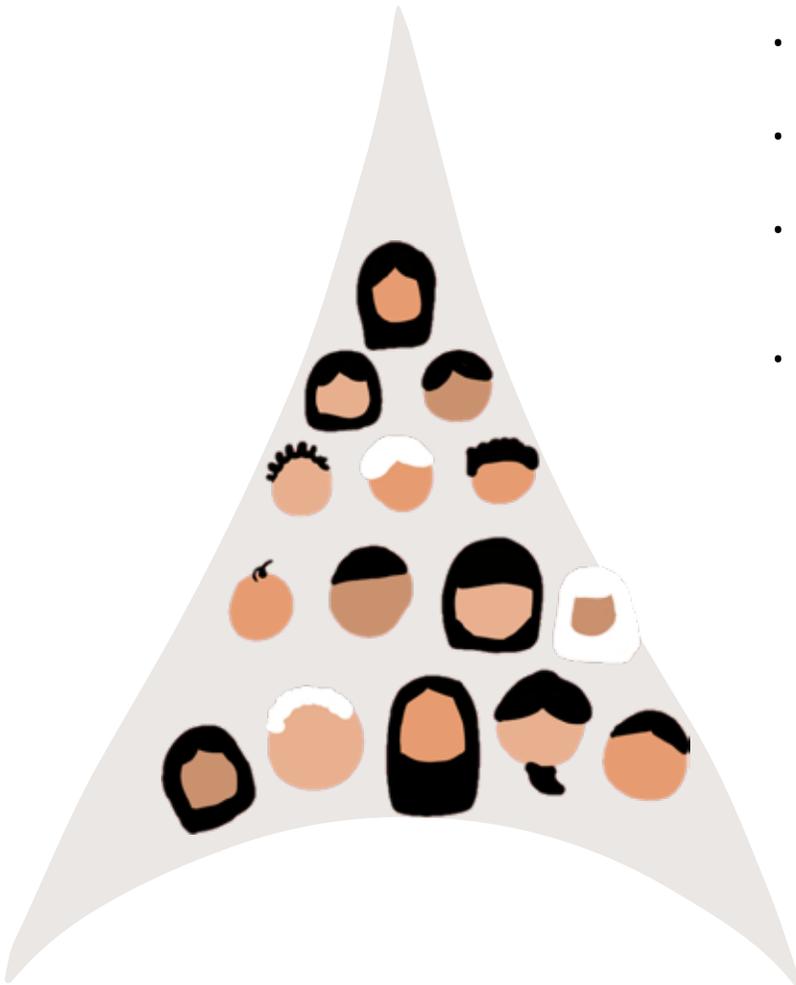
Early in 2025, we established a 12-member Community Advisory Group that represented communities from across the Valley. The group was selected from members who had expressed interest in participating during the family meetings.

The Community Advisory Group met for the first time in April and met every three or four weeks over seven months to provide advice, guidance, and to shape this plan. This group met nine times and helped present the draft plan to the Squamish Valley community in December 2025.

The Director of Squamish Valley Operations and the Squamish Valley Councillor were part of the group, although it should be noted that the Squamish Valley Councillor did not seek re-election in October 2025 and participated as a regular member at the meetings after the election.

Guided by a Code of Conduct and Terms of Reference, the group provided a forum for feedback, guidance, and advice and supported development of the Plan by:

- Acting as a sounding board for the project team to share and discuss project ideas and issues.
- Representing the community's interests and concerns and suggesting how these might be addressed through the Plan.
- Guiding community engagement strategies and encouraging family members and friends to participate.
- Sharing community-informed knowledge, guidance, teachings, and experience.
- Advising on the integration of culture into the Plan.
- Providing input and guidance on the development of a Squamish Valley vision, goals, and actions.
- Reviewing Plan materials and documentation, with an eye to making it accessible for all community members.



“We need to stand at the top of the mountain and see all, so we can help everyone.”

COMMUNITY ADVISORY GROUP MEMBER



Ta Skwekwiyíntsuts ta Sxwéxwel

Plan Area



One of the Community Advisory Group's first tasks was to determine the plan area – what is the Squamish Valley? The map shows the result of that discussion. The Squamish Valley extends south to Porteau Cove and across Howe Sound to Kw'émkw'em. It includes all the watersheds that flow into Howe Sound north of this boundary.

The map shows several different kinds of lands in the Valley.

 **Provincial Parks:** There are several provincial parks in the Squamish Valley. Some of the protected areas are co-managed with Squamish Nation, like the Esté-tiwilh/Sigurd Creek Conservancy, and new collaborative land and resource management agreements support the co-management of more land areas in the Valley.

 **Reserves:** There are 14 Squamish Nation reserves in the Valley, located on historically important village sites and traditional food gathering places.

 **ATR:** Squamish Nation Additions to Reserve (ATR) lands are parcels of land that are in the process of being formally converted to reserve status by the federal government for the use and benefit of the Squamish Nation. The process adds land to our Nation's existing reserve land base and is separate from their larger, unceded traditional territory. There are several important ATR properties in the Squamish Valley totalling over 300 hectares.

 **Fee Simple:** Squamish Nation's fee simple lands are privately owned parcels acquired through agreements and purchases, separate from their federal reserve lands. These acquisitions are central to our long-term economic independence and housing strategy. We own 1,375 hectares of fee simple land.

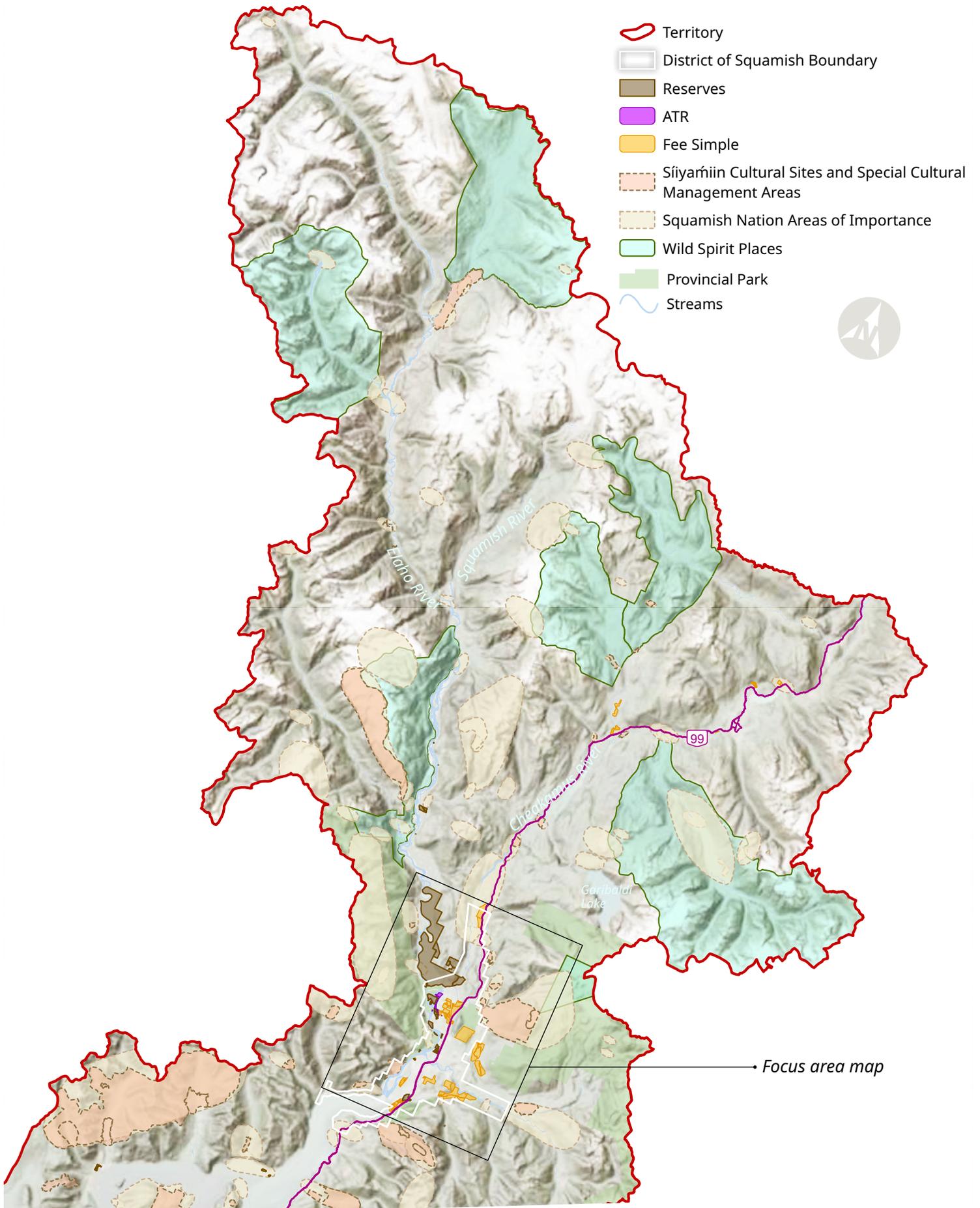
Land Use Agreement Lands: A 2025 land-use agreement with B.C. identified 20,000 hectares of land to be co-managed by Squamish Nation. This historic land agreement will guide forest stewardship and protect our cultural sites, areas that are significant to our community (training and other cultural areas), and areas for fish and other wildlife in our Squamish Nation Territory. There will be protections for thousands of hectares of land, including 33 new Siiyaamiin (cultural sites), Snewiyelh (cultural training areas), areas for fish and wildlife monitoring, and six Special Cultural Management Areas.

 *Siiyaamiin Cultural Sites* are smaller areas, identified for cultural and traditional use. Examples include rock shelters, mountain tops, creeks, or areas of old-growth cedar. They receive full protection from land and forestry activity.

 *Special Cultural Management Areas* are larger areas with ongoing forestry activity. Management focuses on protecting old growth and cedar and important riparian habitat.

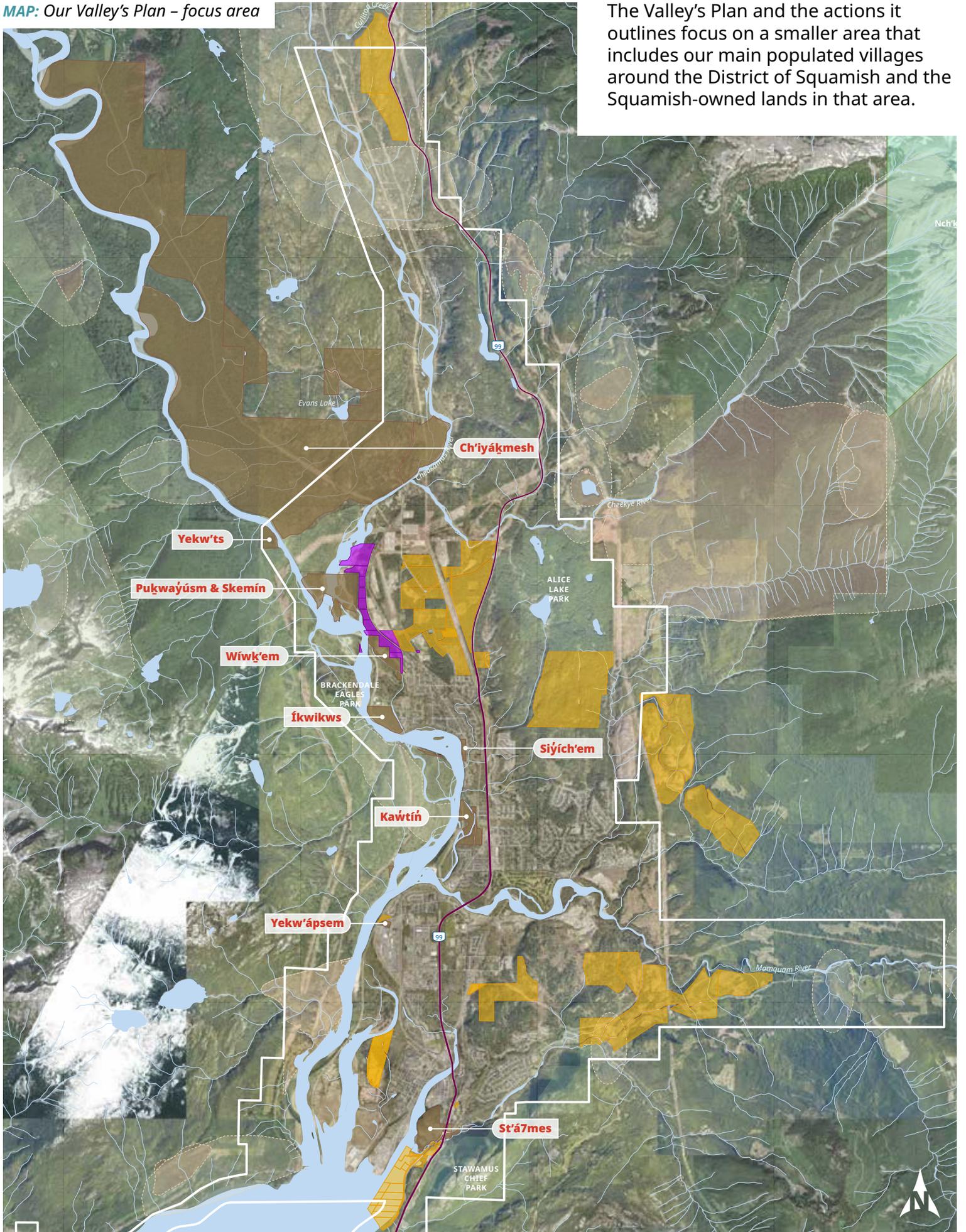
 *Squamish Nation Areas of Importance* are areas of specific cultural significance identified by Squamish Nation for future co-management negotiations with the province.

 **Wild Spirit Places:** First identified in Squamish Nation's community-driven Sacred Land Use Plan (Xay Temíxw) in the early 2000s, Wild Spirit Places are managed to minimize impacts on natural and cultural values while allowing for low-impact recreational use and public enjoyment. The establishment of these places involved a partnership between the Squamish Nation and the Province. These places represent 17,750 hectares of land.



MAP: Our Valley's Plan – focus area

The Valley's Plan and the actions it outlines focus on a smaller area that includes our main populated villages around the District of Squamish and the Squamish-owned lands in that area.



kw'áchmincht

Our Visions

Like Úxwumixw 2050, there are two visions for this plan. The first looks forward from today to the future, imagining what the Valley will be when this plan's actions are implemented, along with other foundational projects that are currently underway.

A second vision from the perspective of someone looking back from 2035 completes the story of this plan and is found at the end of this document (see page 58).

Honouring this plan's grounding in the Generational Plan's four feelings, both visions speak to how the Valley will be, and how it will feel to the people who call it home or work here. Like the Generational Plan's visions, The Valley's Plan also centres the role Squamish Valley youth play as visionaries and their roles as future leaders in helping make the vision a reality.



FIGURE: At the start of The Valley's Plan in December 2024, we met with Elders who told us that the plan needs to honour families and the history of the Squamish Valley, highlight that the Squamish Valley is the cultural heartbeat of Squamish Nation, and reflect that Squamish Valley is community-focused and people-focused. This picture is of the Squamish Valley Homemakers Club from the early 1960s, who were an important group who lived and carried forward our values and teachings that The Valley's Plan is built upon.

“This leaves me feeling encouraged. I love the proverb, *‘Be the change that you hope to see in the world.’* Seeing this vision for the future doesn’t feel to me like a wish, as much as the sight of a destination, and the beginning of a map to get us there. That gives me hope.”

COMMUNITY ADVISORY GROUP MEMBER



Our Vision – Looking Forward

Continuing the hard work of past generations and leaders of the past, Skwxwú7mesh Valley People will be more connected to each other and our history, traditions, culture, and land. New opportunities and developments throughout the Valley will bring more people home and improve the wellbeing of Valley People living here today. Access to community services will improve, and our people will have many more places to gather – in new spaces and places that we helped shape, in the Longhouse, in forests, and along our rivers and shores.

We will have a stronger visible presence throughout the Valley. Those living on our lands or visiting them will know more about our history, culture, and language. We will be the recognized stewards of Squamish Valley lands and waters.

Everyone will have the tools and mentoring they need to support their healing journeys. Through intentional connection and an understanding of what our people have been through, we will come together in Valley

iyím ta Skwxwú7mesh
(Squamish Strong)





“Everyone could benefit from the experience and wisdom of the Elders. We can also learn from the bravery and energy of youth. The young are our visionaries. We must remind ourselves of the often-forgotten values of other people.”

COMMUNITY ADVISORY GROUP MEMBER

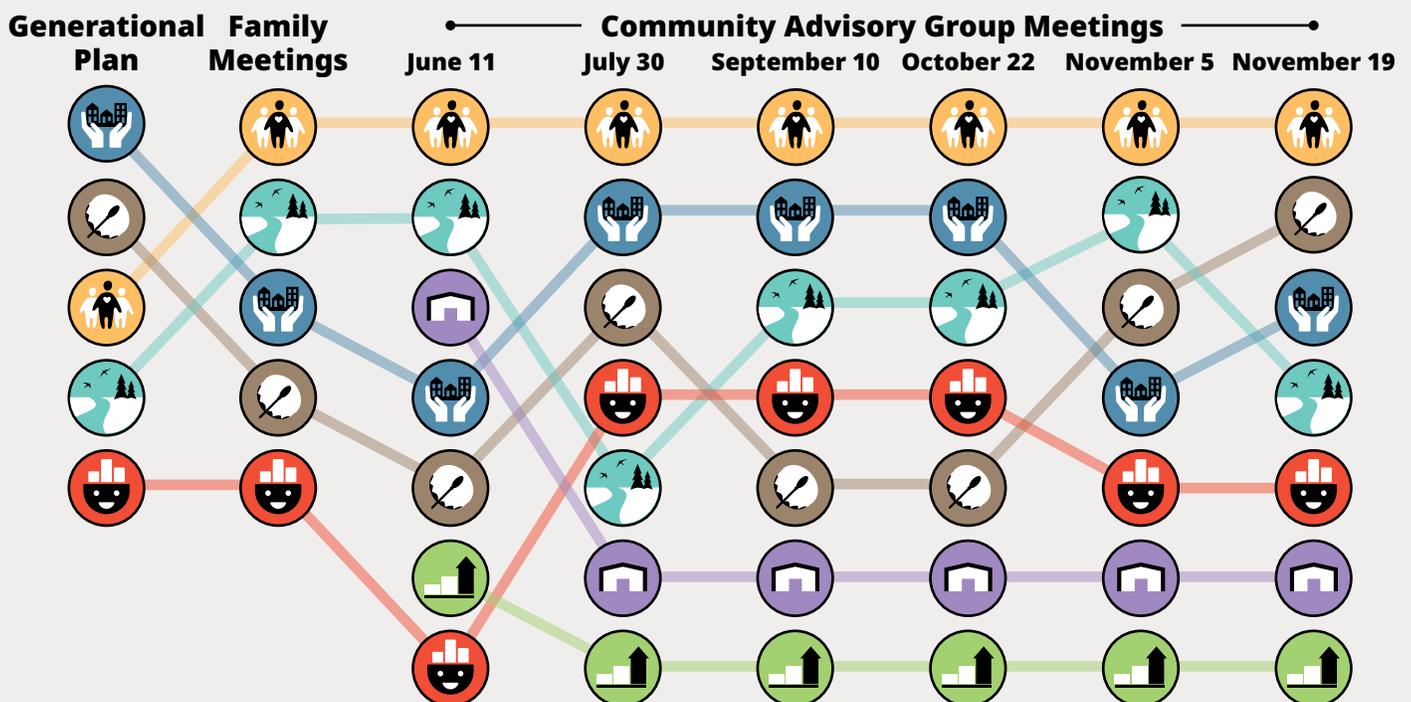
sxwexkw

Our Priorities and Goals

These goals represent the areas we need to act on as we journey towards our Vision. They first came from our review of past work and community engagement in the Valley and from input from the project Community Advisory Group, who helped confirm, refine and prioritize them.

At each meeting, we reflected on the goals and asked the Community Advisory Group to tell us which were most important to them. We reviewed the changes as the priorities shifted and changed throughout the co-development of the plan.

By the end of the project, a clear top five emerged whose ranking stayed consistent over several meetings. It is recognized that all of them are important to move forward on over the next 10 years and that all of them are strongly interconnected. It is also recognized that they will continue to shift and change while The Valley's Plan is implemented, foundational projects are realized in the Valley, and new opportunities and pressures emerge.



PRIORITIES AND GOALS: over the course of the project, we regularly asked our Community Advisory Group which priorities mattered most to them and the Squamish Valley. Priorities shifted and changed throughout co-development of the plan, but as the graphic shows by the end of the project a clear top four emerged whose ranking stayed consistent over several meetings. Priorities will continue to shift and change over the next 10 years, and new ones may emerge.

The graphic shows our seven priorities, and the text speaks to the goals associated with each of them.



Health and Wellness
Support our physical, spiritual, and mental health and wellness.



Culture and Language
Protect and practice our culture and language.



Housing and Infrastructure
Address housing needs and improve infrastructure and facilities.



Lands and Waters
Protect and steward Squamish Valley lands and waters.



Education
Support learning and skills development for all ages and needs.



Governance
Ensure our governance upholds our guiding principles and that Squamish Valley voices guide Valley governance.



Prosperity
Foster a thriving local economy in the Valley, while mentoring and supporting Squamish Valley businesses and entrepreneurs.



sts'its'ap'cht

Our Work and Actions

Actions are the steps (e.g., plans, projects, programs) that need to be taken to help us address our priorities, reach our community goals and realize our vision.

At the start of this project, we looked back at older documents and plans through the lens of the Squamish Valley. We also carefully recorded the project ideas that we heard during family meetings and at Community Advisory Group meetings.

The Squamish Nation Generational Plan also identified “what our people want to see” and “ways we can make it happen” under each of the four feelings that were the foundation of that plan – Trust, Security, Purpose, Belonging. We reviewed these action ideas and brought many of them forward to inform and guide the Quick Start, Next Steps, and Seeds actions outlined in this plan.

Over time, we also compared this list of projects to what is already underway and learned that many of the actions from earlier plans or that had come up at family meetings at the beginning of the project were in progress through ongoing foundational work.

“We need to bring back our old stories.”

COMMUNITY ADVISORY GROUP MEMBER

From all this work, an initial set of 18 actions emerged that would help enrich work underway, address gaps, and introduce new projects to help implement The Valley’s Plan and support application of the Generational Plan in the Valley. We strategized and organized them into three types of actions to undertake over the next several years – Quick Starts, Next Steps, and Seeds. Additional project ideas that emerged during Community Advisory Group meetings are noted in an appendix and may be revisited over the life of this plan.



THE 18 ACTIONS IN THIS PLAN came from people in the Valley through a review of past work and input, family meetings we held at the start of this project, action ideas that were identified in our Generational Plan, and the project’s Community Advisory Group. Actions that came out this review and input that were already underway or planned through foundational projects were moved out of the project list.

We strategized and created a list of priority actions to undertake over the next several years, and further organized them into three types of actions.



QUICK STARTS

Three relatively inexpensive, but very important actions that can start right away to help put the plan “on the ground,” support projects that are already underway or in the early planning stages in the Valley, and provide the framework for undertaking Next Steps and better supporting projects that are already underway or in the early planning stages in the Valley.

- Squamish Valley Community Advisory Committee
- The Valley’s Plan Project Lead
- Squamish Valley Communications Framework

These first three projects are this plan’s most important and will provide the foundation to further develop and implement the remaining Next Steps and Seed actions. They will also help support ongoing foundational projects underway and planned in the Valley.

NEXT STEPS

Eight projects that require additional planning and assessment that could start after Quick Starts have begun, or sooner if opportunities arise (e.g., funding, capacity). The Squamish Valley Community Advisory Committee will play an important role in the further development of these projects.

- Squamish Valley People’s Guide
- Squamish Valley Community Needs Survey
- Neurodiverse Learning Support
- Men’s Wellness Service
- Squamish Valley Guardians - Expansion
- Wayfinding and Signage
- Squamish Valley Ecotourism
- Squamish Valley Transportation System

SEEDS

Seven significant building and facility projects that may be undertaken beyond the plan’s timeframe that should be thought of as seeds to be planted and tended until the Squamish Valley Community Plan is ready for renewal in 2034/2035. Some projects could potentially be brought forward earlier through ongoing village planning (Wiwk’em Village Plan) and land development strategy projects (Sta7mes) which are being coordinated through K’iyáxan Ch’áwch’aw (Community Services) and Ta na wa Shéway I7xw ta Úxwumixw (Planning & Capital Projects).

- Community Meeting Spaces
- Holistic Health Services Centre
- Community Arts Hub Space
- Squamish Valley Treatment Centre
- Recreation Spaces
- Squamish Hotel
- Squamish Business Park

Our Commitments

Squamish Nation departments involved with implementing actions from The Valley's Plan are committed to the following principles when supporting work in the Valley.



Follow our ways

All plan actions will honour and respect our ways and incorporate our cultural practices - Nexwníwen ta nexwníwtl'a Skwxwú7mesh (*follow the ways of the Squamish*)



Support wellness in the Valley

All plan actions will incorporate a health and wellness lens and will work to advance wellness in the Valley.



Mentor, build capacity and support community prosperity in the Valley

All plan actions will prioritize Nation-hiring, mentoring, capacity building, and training whenever practical and feasible. Opportunities to support Nation-owned and operated businesses and Squamish Valley member-owned and operated businesses in implementing actions should be prioritized.



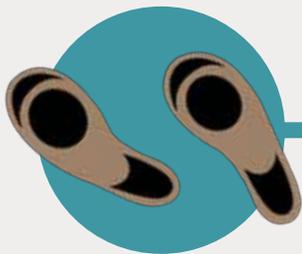
Actions Timeline

QUICK STARTS 2026 - 2027



Squamish Valley
Community Advisory
Committee

NEXT STEPS 2027 - 2031



Squamish Valley
People's Guide

Squamish Valley
Community
Needs Survey

NOTE: Timing of Next Steps will depend on Squamish Valley Steering Committee input, feedback from Valley People, and other factors including funding and coordination with other projects (e.g., Squamish Valley Community Needs Survey would likely be coordinated with next Squamish Nation census).

Neurodiverse
Learning
Support

SEEDS 2030 - 2035



**Community
Meeting Spaces**

**Holistic Health
Services Centre**

NOTE: **Bolded Seeds** will require coordination with ongoing village planning (Wiwk'em Village Plan), land development strategy projects (Sta7mes), and Parks and Recreation Plan project which are being led by Squamish Nation Planning & Capital Projects. These projects could also be expedited and occur earlier as part of other major projects in the Valley.



The Valley's
Plan Project
Lead

Men's
Wellness
Service

Squamish Valley
Guardians -
Expansion

Squamish Valley
Communications
Framework

Wayfinding
and Signage

Squamish Valley
Ecotourism

Squamish Valley
Transportation
System

Community
Arts Hub
Space

Squamish Valley
Treatment
Centre

Recreation
Spaces

Squamish
Hotel

Squamish
Business
Park

Quick Starts

Quick Starts are simple, but very important projects that are key to making The Valley's Plan happen. With funding secured for them already, the three relatively inexpensive actions will start up right away and help put the plan "on the ground," build momentum for undertaking other Next Steps and provide a learning-by-doing opportunity. The three Quick Starts will also help support the bigger foundational projects that are already underway or in the early planning stages in the Valley.

- Squamish Valley Community Advisory Committee
- The Valley's Plan Project Lead
- Squamish Valley Communications Framework

These Quick Starts are this plan's most important projects and will provide the foundation for further development and implementation of Next Steps and Seeds. All three will be included in the 2026/2027 workplan for Ta na wa Ch'áwat ta Sxwéxwel (Squamish Valley Operations).

More detailed workplans for these actions are provided in the Appendix.



Squamish Valley Community Advisory Committee

A standing, 10-person Squamish Valley advisory committee that would support ongoing, planned, and future project and program implementation in the Valley. Modelled on the Community Advisory Group that supported development of The Valley's Plan, the group would meet monthly with no meetings during August and December to help support engagement, outreach, and communications in the Valley and provide an information-sharing conduit between Squamish Valley people, Squamish Nation departments, and Squamish Council.

The committee would include a diversity of representatives from villages across the Valley and would help re-establish more traditional village-based family meetings that would be organized to support the committee's work in the Valley. Squamish Valley Councillors would participate as members. The committee's role would be advisory only. The Committee would not have decision-making authority.

"There used to be a committee, where they made sure there was one rep from each reserve up here that came together had a meeting and discuss what's lacking."

COMMUNITY ADVISORY GROUP MEMBER

"[A Community Advisory Committee] can support continued family meetings and community meetings and help ensure that families have a voice, and our community feels heard."

COMMUNITY ADVISORY GROUP MEMBER



Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

TRUST • SECURITY • PURPOSE • BELONGING

The Valley's Plan Project Lead

We know that people need to feel ownership of this plan for it to happen and be implemented. We also know that some of the Quick Starts, such as the Squamish Valley Community Advisory Committee and the Squamish Valley Communications Framework, will require significant work and coordination to implement. We will implement a staff position to oversee the implementation of The Valley's Plan and provide administrative support for the Squamish Valley Community Advisory Committee.

The staff position will provide a consistent point of contact between Squamish Valley Operations and other Squamish departments and organizations involved on the many projects underway and planned in the Valley. They will help support more consistent communications and support outreach and engagement when needed. The Project Lead will be responsible for monitoring and reporting and will support future development and implementation of the plan's Next Steps actions.

"We should build leadership skills and prepare our people to take on roles and lead. Hiring and training community members help make sure that we're doing this work for and by the Nation."

COMMUNITY ADVISORY GROUP MEMBER

"Staffing stability is crucial for trust and long-term relationships. Focus on trust-building and consistent points of contact for support. Reduce staff burnout."

COMMUNITY ADVISORY GROUP MEMBER



Ta Skwekwíyíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

TRUST • PURPOSE

Squamish Valley Communications Framework

Squamish Nation has been steadily working to improve and expand our communications and engagement with members everywhere. This framework will build on this work and outline more consistent and clearer Valley-focused communications and outreach on the many projects underway and planned in the Valley. The framework will also help support the re-establishment of traditional village-based outreach and communications and will be closely coordinated with the Squamish Valley Community Advisory Committee, which will be directly supporting some of the work.

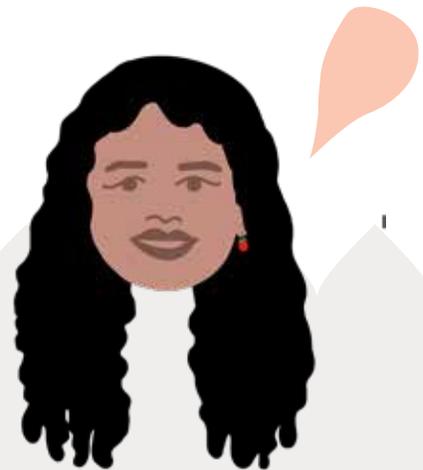
The completed framework will result in more in-person meetings and family dinners, as well as more communications sent out, including newsletters, mailouts, and social media updates. Better communications and more community-based engagement will also help everyone stay up to date on many new projects and developments in the Squamish Valley.

“For this work and planning, we’re asked to witness, and we bring this home to our family. That’s how our longhouses worked, you’d be invited to come and listen to the work and then you go home and share that with everyone.”

COMMUNITY ADVISORY GROUP MEMBER

“The community is asking for an update on where things are at with all these projects. I think the family dinners were successful because they sat as a family and were confident to express their minds. People are sometimes afraid when they’re alone, but in the family dinners, people were empowered to speak. We should do that again.”

COMMUNITY ADVISORY GROUP MEMBER



Ta Skwekwíyíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

TRUST • SECURITY • PURPOSE • BELONGING

Next Steps

Next Steps require additional planning and assessment work. They could start after Quick Starts have begun, or sooner if opportunities arise (e.g., funding, capacity). The Squamish Valley Community Advisory Committee will play an important role in supporting the development of these projects. Our plan includes eight Next Steps.

- *Squamish Valley People's Guide*
- *Squamish Valley Community Needs Survey*
- *Neurodiverse Learning Support*
- *Men's Wellness Service*
- *Squamish Valley Guardians - Expansion*
- *Wayfinding and Signage*
- *Squamish Valley Ecotourism*
- *Squamish Valley Transportation System*



Squamish Valley People's Guide

The Generational Plan and the Community Advisory Committee identified the need for a resource guide or tool to teach our people how to properly access our lands and waters, educate our members about our ways of caring for the land, and support community members in becoming guardians and caretakers of the Valley's land and waters. A guidebook, directory, or web-based tool would support these efforts and be part of a welcoming program for the many people we expect to be moving to Valley as new housing, services, and employment opportunities become available over the lifespan of The Valley's Plan. The resource guide could also share and teach users about the Valley's history, traditional place names, animal and plant names, and legends.

"Name our areas for where people go for food/resources, stories of land and place and help people know and use our important sites and know our rights and protocols using them."

COMMUNITY ADVISORY GROUP MEMBER

Squamish Valley Community Needs Survey

A community needs survey will help us better define and understand Squamish Valley people's needs which will help us confirm and plan for new programs and supports in the Valley. A survey will also help us research areas where we are seeing increased numbers in certain program areas, better understand the root causes, and to determine what kinds of supports, services, and facilities are needed to support them. Survey development will involve Nexwnílhewá7nem Ch'áwch'aw (People Services), including Yúustway (Health & Wellness) and Ayás Méhmen (Child & Family Services) and could be coordinated with Squamish Nation's next census.

"We need to identify our needs before our wants. We need to stand at the top of the mountain and see all, so we can help everyone."

COMMUNITY ADVISORY GROUP MEMBER

Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

SECURITY • PURPOSE • BELONGING

Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

SECURITY • BELONGING

Neurodiverse Learning Support

Approximately 50% of children and youth in the Squamish Valley have been identified as being neurodiverse. Providing educational support to meet all our people's learning styles and abilities will build feelings of trust, security, purpose, and belonging in the Valley and help children and youth participate actively in our growing community. It would also allow for their needs as adults to be better understood and met. Guidelines can be developed to ensure that all future buildings are designed to include the needs of neurodiverse people as a component of accessibility considerations. A cross-departmental plan could also be developed.

“Have programs in place for neurodivergent youth and adults. The programs should respond to providing education tailored to their needs, professional skills training, and consistent support and guidance from staff.”

COMMUNITY ADVISORY GROUP MEMBER

“Address ways to identify all of our people's gifts and the ways they can be used to support Squamish People and lands.”

FAMILY MEETING PARTICIPANT

Men's Wellness Services

Men who need support may require additional help to access or ask for it. A men's wellness service could provide a community-based navigator role or advocate to support men in accessing wellness services in the Valley. The action would also help identify and address service gaps or needs for men in the Valley to continue their healing journeys and become more engaged in the many Valley projects that will take place over the lifespan of this plan. Inclusive wellness services are foundational and women's and citizens wellness services will continue to be provided and be identified in the People's Guide.

“The Valley will never heal until the men can tell their story.”

FAMILY MEETING PARTICIPANT



Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

SECURITY • PURPOSE • BELONGING

Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

TRUST • SECURITY
PURPOSE • BELONGING

Squamish Valley Guardians - Expansion

The Squamish Nation Guardians Program is an initiative focused on environmental stewardship that has members patrol and protect the Nation’s territories. Guardians monitor ecological health, maintain cultural sites, and enforce regulations in partnership with other organizations. The program utilizes both traditional knowledge and modern techniques, such as data collection and environmental monitoring, to conserve resources and ensure the well-being of their ancestral lands and waters. The program could be expanded in the Valley to train Valley people to be Guardians and caretakers of the land, or to create community-led volunteer groups to care for the lands and water in the Valley.

“We won’t have all the rest of it, if we don’t have and protect the lands and waters. With more Guardians (there are only two for the whole Valley), I can picture our rivers streaming with fish once again, as they once were.”

COMMUNITY ADVISORY GROUP MEMBER

Squamish Valley Wayfinding and Signage

As the District of Squamish continues to grow and we welcome new members to the Valley over the next several years as new housing is developed, we want to make sure our traditional place names and language are used on signage throughout our territory. As Squamish Valley people, we want to help them know our place in the world and in the Valley as Squamish People. We also want to promote knowledge of Squamish culture, language, and history throughout the Valley.

“Place-based identity is key: naming areas based on traditional uses (e.g. food gathering), tied to stories and family strengths.”

COMMUNITY ADVISORY GROUP MEMBER

Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

TRUST • SECURITY • PURPOSE • BELONGING

Ta Skwekwiýíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

SECURITY • BELONGING

Squamish Valley Ecotourism

The Squamish Valley is a major outdoor recreation destination in the Sea-to-Sky corridor, and many ecotourism businesses operate in or bring people to the Valley. Currently, Squamish Nation is not active in this area, despite the existing market and the fact that recreation often takes place on Squamish Nation lands and traditional territory. This project would identify and develop a Squamish Nation-owned and operated eco-tourism business that could include recreation-based businesses, accommodations or camping, or other opportunities. An ecotourism business would also provide an opportunity to teach people about Squamish Nation and the Squamish Valley and help Squamish families to access our lands and waters. Ecotourism projects should support experiential and circular learning, learning by doing on the land.

“An ecotourism business could also help create space and programs for Squamish people to be on land and water and help Squamish families to access our lands and waters.”

COMMUNITY ADVISORY GROUP MEMBER

“Campgrounds to create revenue and jobs for our people.”

FAMILY MEETING PARTICIPANT

Squamish Valley Transportation System

Transportation between communities in the Valley is poor, making access to Squamish Nation programs, events, and services much more difficult. Work on improving and expanding transportation and transit services with the Squamish Valley and Sea-to-Sky corridor has started, but it has a ways to go. This action would build on work underway to develop an inter-village community transportation system to help improve connections and reduce travel times in the Valley. The system could include an active transportation network connecting different reserves and providing access for e-bikes, scooters, and other green mobility vehicles. This green network should be centred on active transportation. A system could also improve connections to the North Shore and Vancouver.

“Accessibility is key - no missed appointments due to transportation.”

COMMUNITY ADVISORY GROUP MEMBER

“Improved public transportation system and transportation for lower-income families. There may be transit, but some people can’t afford it.”

FAMILY MEETING PARTICIPANT

Ta Skwekwíyíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

SECURITY • BELONGING

Ta Skwekwíyíntsuts ta Sxwéxwel priorities supported



Generational Plan feelings supported

SECURITY



Seeds

Seven significant building and facility projects that may be undertaken beyond the plan's timeframe that should be thought of as seeds to be planted and tended until the Squamish Valley Community Plan is ready for renewal in 2034/2035.

Some Seeds could potentially be brought forward and considered earlier through ongoing village planning (Wiwk'em Village Plan) and land development strategy projects (Sta7mes) which are being coordinated through K'iyáxan Ch'áwch'aw (Community Services) and Ta na wa Shéway I7xw ta Úxwumixw (Planning & Capital Projects), particularly those projects that are still in the early Plan phase of Planning & Capital Project's major project delivery project delivery program.

The Community Advisory Group is aware that there are opportunities for the first three Seeds to be realized sooner through ongoing foundational projects in the Valley.

- *Community meeting spaces*
- *Holistic Health Services Centre*
- *Squamish Valley Treatment Centre*
- *Community Arts Hub Space*
- *Recreation Spaces*
- *Squamish Hotel*
- *Squamish Business Park*

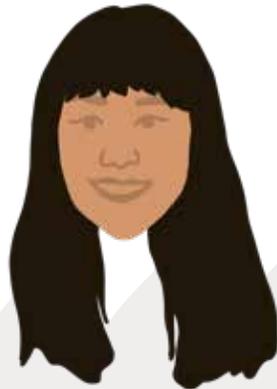
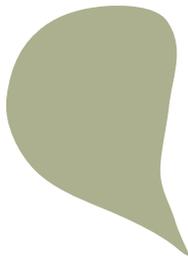


Community Meeting Spaces

There is a shortage of flexible meeting space in the Valley. While there are new community facilities in the Deliver phase of Planning & Capital Project's major project delivery program that will likely include new community meeting space, the demand for meeting spaces may not be met.

"There's not enough space for meetings to happen, and a lot of groups could benefit from additional space being available."

COMMUNITY ADVISORY GROUP MEMBER



"This would make me feel proud, happy, and hopeful our people can heal."

FAMILY MEETING PARTICIPANT

Holistic Health Services Centre

A program rich facility that could provide more resource for healing our traumas, traditional wellness programs, and potentially an addictions centre among other services could be developed to support Valley wellness. Some services and programs may in the Plan, Invest, and Deliver phases of Planning & Capital Project's major project delivery program may address and include some holistic health services.

"It's in the works, but it's something that we want to highlight specifically as a need in the Valley so that it doesn't fall off. Wellness is a priority in the Valley."

COMMUNITY ADVISORY GROUP MEMBER



Squamish Valley Treatment Centre

A treatment facility in the Valley could provide a valuable option for Squamish Valley people seeking this level of care closer to their community. There has been some discussion at the Nation level of developing a centre, but a location has yet to be determined. Incorporating traditional cultural practices, a centre could offer treatment to people who are seeking recovery from addiction, substance abuse and various emotional health concerns, such as trauma, grief, and loss.

“Paradise Valley Healing Centre is for sale. Is there an opportunity here for the Nation to take it over?”

COMMUNITY ADVISORY GROUP MEMBER

Community Arts Hub

A facility for all Squamish Valley artists, including carvers, weavers, beaders, jewellers and painters. With practice and studio space, the building would provide spaces to make, teach, share, display, and give back.

“Our artists need space to make their work and teach others their crafts.”

COMMUNITY ADVISORY GROUP MEMBER



Recreation Spaces

There are limited outdoor recreation spaces and fields (soccer, baseball, lacrosse box) in the Valley and there is a lot of competition for fields and facilities in the District of Squamish. Active play and recreation fields would support health and wellness in the Valley. There is also a Nation-level Parks and Recreation Plan process underway that will help identify needs and gaps in the Squamish in the Valley and outline a plan to address them.

“More playing fields and facilities will help our members lead more active, healthy lives.”

COMMUNITY ADVISORY GROUP MEMBER

Squamish Hotel

A Squamish-owned and operated business would provide employment opportunities for members and generate revenue for the Nation but could also support members during times of need (e.g., somewhere to stay in the event of an emergency or evacuations). As a Squamish hotel, it would incorporate, showcase and celebrate Squamish art and design.

“Build large-scale, Nation-owned businesses and amenities like a hotel for Nation revenue.”

COMMUNITY ADVISORY GROUP MEMBER

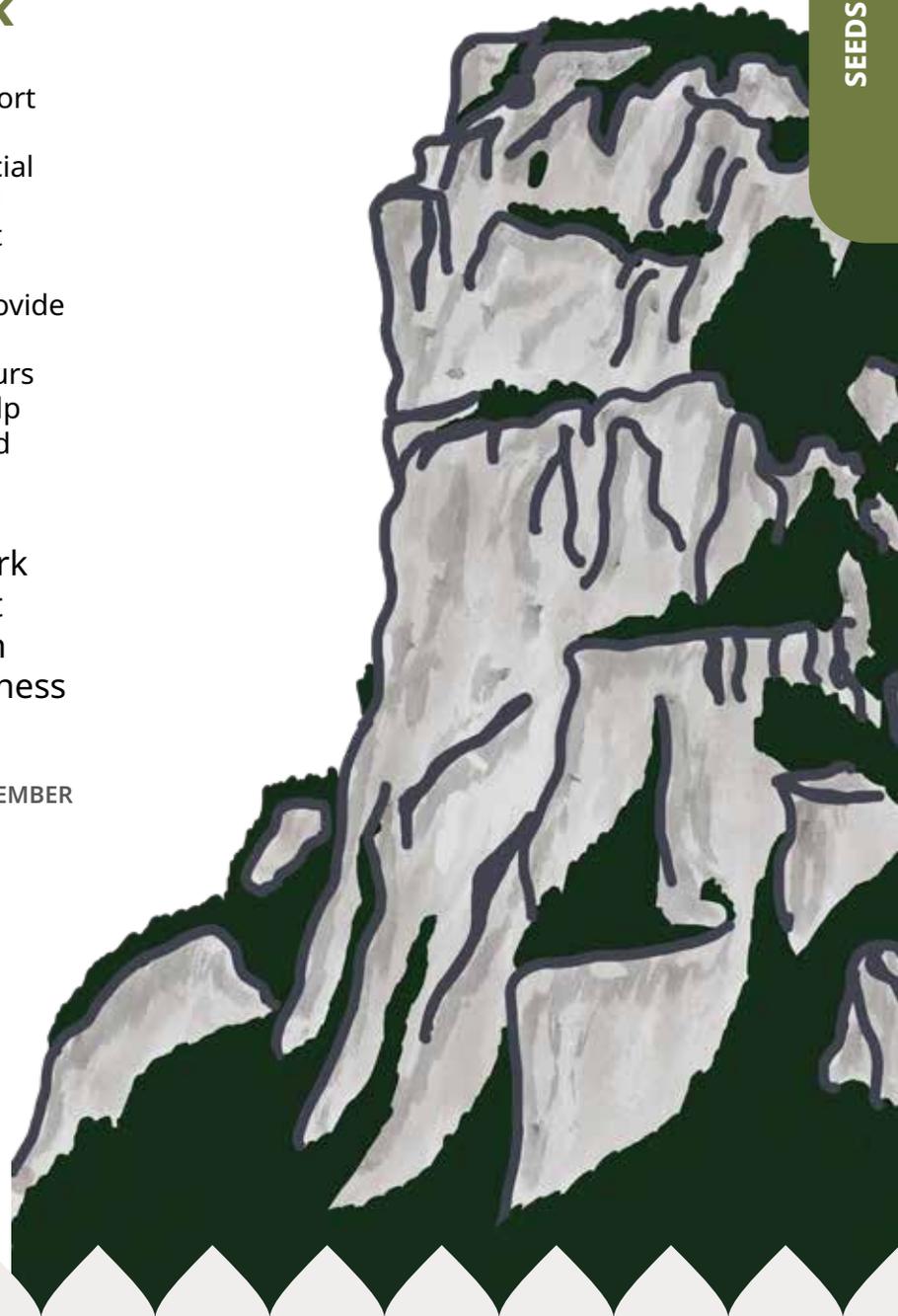


Squamish Business Park

The District of Squamish is in relatively short supply of employment lands (i.e., land for light manufacturing and related commercial spaces). A Squamish-owned and operated business park would provide employment opportunities for members and generate revenue for the Nation and would also provide affordable space and/or other business supports to Squamish Nation entrepreneurs and businesses. A business park could help foster member business development and entrepreneurship.

“Develop a Squamish Business Park with supports, a maker space that incorporates teaching/learning on traditional crafts and arts – a business park with cultural centre roots.”

COMMUNITY ADVISORY GROUP MEMBER



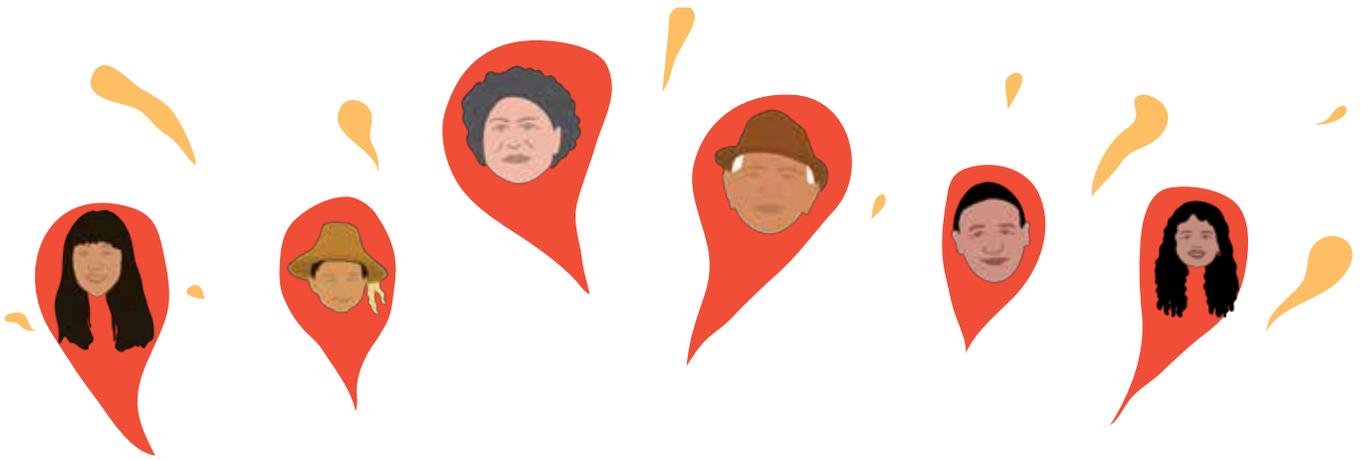
“Invest in Nation-owned small businesses on Squamish land and train people to participate in a Squamish-led economy.”

FAMILY MEETING PARTICIPANT

Tracking Our Progress, Sharing Our Success

The Valley's Plan is a living plan. It will evolve and change alongside the community, as the community evolves and changes. It will change as actions and projects are completed, implemented and built. With new programs being rolled out and new facilities, homes, and infrastructure being built over the next several years, the pace of change and development will be significant.





Tracking and sharing The Valley's Plan implementation and outcomes will provide a reminder of what we have accomplished and what we still need to do. Monitoring plan implementation will help build momentum for developing Next Step actions and show the community that we are making progress toward achieving plan priorities as we move towards our 2035 vision. It will also demonstrate accountability, letting the community know about any projects or developments that may have been stalled or delayed.

We commit to the following monitoring and communications actions.

1. Squamish Nation Councillors from the Squamish Valley will have The Valley's Plan added to their portfolios of responsibilities, and they will be invited to participate in Squamish Valley Community Advisory Committee meetings and to provide a conduit for information sharing with Squamish Nation Council.
2. The Valley's Plan Project Lead will work with the Squamish Valley Community Advisory Committee to provide regular updates on The Valley's Plan. These updates will be provided in alignment with the Squamish Valley Communications framework (Quick Start 2) and will include updates in the Squamish Valley newsletter, on the Squamish Nation website, on Squamish Valley social media channels (e.g., Facebook) and at larger community information sessions, such as the AGM.
3. The newly established Squamish Valley Advisory Committee will work with The Valley's Plan Project Lead to develop a monitoring program to track implementation of The Valley's Plan Quick Starts and Next Steps.
4. Squamish Nation commits to reviewing The Valley's Plan no longer than five years after its adoption to determine if an update is required.
5. Squamish Nation commits to undertaking a full update of The Valley's Plan, no longer than 10 years following its adoption.

"It makes me feel safe and happy to call this home."

FAMILY MEETING PARTICIPANT

kw'áchmincht

Our Visions

Our Vision – Looking Back

We have worked hard together to reach our Valley's goals and priorities. We have created strong language and cultural programs within our new K-12 school, Language and Cultural Centre, and Longhouse. Other facilities are providing important services grounded in our ways, including an Elder's Village, multi-generational housing, a traditional Food Hub, a Trades and Training Centre, and community health centres.

Our people are gathering in these community places that we created together, and the feelings of security and belonging are strong. We are practicing our values and have re-established traditional ways for how we communicate with and engage with Valley people as we continue to move forward together. Our collective feeling of purpose is strong.



We have welcomed many new people to the Sk̓wx̓wú7mesh Valley by providing safe, accessible, and culturally appropriate housing. Our land protectors have worked hard to make sure we have access to our lands, that our rivers still flow, and our forests stand strong and that visitors to the Valley respect and understand our place here. We are practicing our traditional ways on the land and waters and are thankful for the gifts they provide us.

Through our collective healing journey, we have gained more trust in ourselves and each other. Across our villages and the Valley, our people are practicing their individual and ancestral skills back on our lands and waters. Our Valley has changed so much in the past ten years, and we continue to look forward to what the next ten years will bring.



iyím ta Sk̓wx̓wú7mesh

(Squamish Strong)



Appendices

Quick Start Workplans

Brief workplans provide further details on the Quick Starts. They include:

- A summary of the action and rationale for it
- Key personnel responsible for implementation
- A preliminary schedule detailing associated tasks and timelines
- Preliminary budget considerations

“I can picture our rivers streaming with fish again, as they once were.”

FAMILY MEETING PARTICIPANT

1. Squamish Valley Community Advisory Committee

WHAT IS IT?

A standing, 10-person Squamish Valley advisory committee that would support ongoing, planned, and future project and program implementation in the Valley. Modelled on the Community Advisory Group that supported the development of The Valley's Plan, the group would meet every six weeks, with no meetings in August or December, to support engagement, outreach, and communications in the Valley. At least eight meetings a year are anticipated. The Committee would provide an information-sharing conduit between Squamish Valley people, Squamish Nation departments, and Squamish Council.

The committee would include a diversity of representatives from villages across the Valley and would help re-establish more traditional village-based family meetings organized to support the committee's work in the Valley, with at least one village-based family meetings occurring in each community annually. Squamish Valley Councillors would participate as members. The committee's role would be advisory only. The Committee would not have decision-making authority, nor would they endorse specific projects and programs.

The committee is not intended to replace project-specific community advisory groups but can support recruitment for those groups and assist with project-specific community outreach.

Why do it?

Generational Plan feedback found that people wanted to improve communications and engagement and have more transparency about Squamish Nation project development and program delivery. The Generational Plan noted the ways to make it happen, which included more in-person meetings and family dinners, more member input into program design, engaging the community in decision-making processes, acknowledging (and compensating) Squamish knowledge, and practicing our ways of being every day so they are not forgotten.

The Community Advisory Group established for The Valley's Plan was one step in making it happen and was such a positive step in improving engagement and outreach in the Valley, that other initiatives sought to engage with the Community Advisory Group as well. The openness, dedication, and energy the Community Advisory Group brought to their work were compelling and spoke directly to the value of establishing and growing the group as a standing committee to improve communications and engagement in the Valley.

A standing Squamish Valley Community Advisory Committee will contribute to improving the overall process of community outreach, engagement, and communications in the Valley.

What Squamish Valley priorities and Generational Plan feelings does it address?

Ta Skwekwíyíntsuts ta Sxwéxwel Priorities supported

- Health & Wellness
- Housing & Infrastructure
- Lands & Waters
- Education
- Culture & Language
- Governance

Generational Plan feelings supported

- Trust – We communicate with each other in a good way. We hold each other accountable.
- Security – We feel safe and connected within our communities and Nation as a whole.
- Belonging – We are all connected to each other.
- Purpose – We celebrate and uphold our people (value our people’s contributions).

Who will work on it?
.....

Planning support, including recruitment, development of a Terms of Reference and Code of Conduct, and meeting organization and facilitation for Squamish Valley Community Advisory Committee, will be provided by Squamish Valley Operations. Once hired, The Valley’s Plan Project Lead (Quick Start 2) will be the primary administrative support person for the Committee. Squamish Nation Council will formally establish the committee. Council will receive regular updates, and Squamish Valley Councillors will be invited to participate in Committee meetings. Squamish Valley members will provide input at regularly scheduled village-level family meetings.

How will we do it?
.....

The committee will meet monthly, with no meetings in August or December. Additional meetings may be convened to provide input on specific projects or where project/program delivery timelines require Committee input.

A call for members will be made through existing Valley communication channels, and members will be selected to represent the diversity of Squamish people living and working in the Valley.

Committee members will receive an honorarium for their time and contributions. Committee members may serve for a one- or two-year term and may apply to serve additional terms. The staggered terms are intended to maintain some institutional knowledge at the committee level. The Terms of Reference will provide full details on committee participation and meeting structure.

The Committee, or a Committee representative, may be asked to present annually at the Squamish Nation AGM to present an overview of the group’s work over the year and implementation of the plan. The Valley’s Plan Project Lead would support this presentation.

As new meeting space is developed over time in the Valley, the Committee could shift meetings to different villages within the Valley.

Squamish Nation Councillors from the Squamish Valley will have The Valley’s Plan added to their portfolios of responsibilities, and they will be invited to participate in Squamish Valley Community Advisory Committee meetings and to provide a conduit for information sharing with Squamish Nation Council.

Workplan

Tasks	Summary	Deliverable	Engagement
Terms of Reference (ToR)	Build on and adapt the existing ToR that was developed for the Community Advisory Group that was assembled to support development of this plan. The ToR will clearly lay out roles, responsibilities and expectations for Committee members.	✓	
Elders review	Meet with Squamish Valley Elders to present the ToR and seek feedback and guidance on Community Advisory Committee roll-out.		✓
Establish Committee	A call for members will be made through existing Valley communication channels, and members will be selected to represent the diversity of Squamish people living and working in the Valley.	✓	
Advisory Meetings	The committee will meet monthly, with no meetings in August or December. Additional meetings may be convened where required for the Committee to provide input on specific projects or where project/program delivery timelines do not work with the Committee's meeting schedule.	✓	
Village Meetings	Regularly scheduled village-level family meetings will occur at least twice a year.	✓	✓
Annual Reporting / AGM	The Committee, or a representative of the Committee, may be asked to present annually at the Squamish Nation AGM to present an overview of the group's work over the year. This presentation would be supported by The Valley's Plan Project Lead.		✓

Budget

\$

Costs include honorariums for Community Advisory Committee meetings, meeting support (catering, meeting supplies, printing).

2. The Valley's Plan Project Lead

WHAT IS IT?

A new Squamish Valley Operations staff position who would help oversee the implementation of The Valley's Plan and be the administrative coordinator for the Squamish Valley Community Advisory Committee (Quick Start 1). The Project Lead would also be responsible for implementing the Squamish Valley Communications Framework (Quick Start 3). In this role, the Project Lead would also serve as a local communications and engagement point of contact for Squamish Valley Operations for other projects underway and planned in the Valley and help support outreach for them when needed. The new position will be responsible for Plan monitoring and reporting and will support future development and implementation of Next Steps actions.

Why do it?

Creating a Project Lead position will help maintain the momentum developed during the development of The Valley's Plan and help build community ownership of it. The new position will help ensure that the Squamish Valley Community Advisory Committee (Quick Start 1) is managed and administered and will support the development and implementation of the Squamish Valley Communications Framework (Quick Start 3). Together, and individually, the two actions will take a significant amount of work, oversight, and coordination to manage and implement. By hiring a Squamish Valley person for the position, Squamish Valley Operations can also develop staff and community capacity, provide a mentorship opportunity and develop a consistent point of contact for project support and communication coordination in the Valley.

What Squamish Valley priorities and Generational Plan feelings does it address?

Ta Skwekwíyíntsuts ta Sxwéxwel priorities supported

- Health & Wellbeing
- Housing & Infrastructure
- Education
- Governance

Generational Plan feelings supported

- Trust: We communicate with each other in a good way. We can rely on each other.
- Purpose: Our people have livelihoods that are meaningful for them. We celebrate and uphold our people

Who will work on it?

The position would be created by and report to the Director of Squamish Valley Operations. An onboarding and orientation program would start building planning and communications networks with Squamish Valley Operations and North Shore-based departments involved in Squamish Valley project and program delivery.

How will we do it?

A job description will be developed by Squamish Valley Operations. This will be a staff position that includes plan oversight, administrative support for the Squamish Valley Community

Advisory Committee and implementation of the Squamish Valley Communications Framework in collaboration with Squamish Nation communications team.

The Project Lead will work with Squamish Nation Councillors from the Squamish Valley and the Squamish Valley Community Advisory Committee through the support and direction of the Squamish Valley Operations Director to provide annual updates on the implementation of The Valley’s Plan. These updates would be provided in our Squamish Valley newsletter, on the Squamish Nation website, and at community information sessions, such as annual reporting to the community.

The Project Lead will coordinate and manage meetings, including agendas, materials, and any presentations from other Squamish Nation departments on projects in the Squamish Valley. The Project Lead will also set up and manage community-level meetings that the Community Advisory Committee is expected to support.

Following the guidelines in the Squamish Valley Communications Framework (Quick Start 3), the Project Lead will support the outreach and communication needs of other Squamish Valley projects and provide a consistent point of contact and coordination for these projects.

Following guidelines in the Squamish Valley Communications Framework (Quick Start 3), the Project Lead will also provide regular updates on The Valley’s Plan using the channels and methods outlined in the Framework.

Over the longer term, the Project Lead will work with the Director of Squamish Valley Operations to support a review of The Valley’s Plan no longer than four years after its adoption and determine if a more comprehensive update is required.

Workplan

Tasks	Summary	Deliverable	Engagement
Job Description	Squamish Valley Operations will develop a job description for The Valley’s Plan Project Lead.	✓	
Hiring and Orientation	After hiring the Project Lead, the person should be introduced to the Community Advisory Committee (if it has been established) and to all Squamish Valley project contacts at Squamish Valley Operations and the North Shore.	✓	✓
Community Advisory Committee Support	One of the Project Lead’s principal tasks will be to coordinate and manage the Community Advisory Committee and its associated meetings. With monthly meetings, community-level meetings, and helping organize presentations and, potentially, project field visits with the Committee.		
Squamish Valley Communications Framework Implementation	A second core task will be implementing the Squamish Valley Communications Framework, which will require significant coordination and collaboration with Squamish Nation Communications and other Squamish Nation departments.	✓	✓

Budget

\$\$

Budget needs are dependent on final salary.

3. Squamish Valley Communications Framework

WHAT IS IT?

Squamish Nation has been steadily working to improve and expand our communications and engagement with members everywhere. This framework will build on this work and outline more consistent and clearer Valley-focused communications and outreach on the many projects underway and planned in the Valley. The framework will also help support the reestablishment of traditional village-based outreach and communications and will be closely coordinated with the Squamish Valley Community Advisory Committee, which will be directly supporting some of the work.

Why do it?

Generational Plan feedback found that people want access to the information they need, and that information is presented in a way we can understand. The Generational Plan noted that this can be achieved by holding more in-person meetings and family dinners, and by sending out more communications, including newsletters, mailouts, social media, and earlier notices about meetings in the Valley.

This feedback, from family meetings and from the Community Advisory Group, confirmed that Squamish Valley people deeply value respectful, open, and transparent communication. Good, clear, and transparent communication within and among staff, leadership, and members is also a critical component of effective decision-making and of implementing The Valley's Plan.

Better communication and more community-based and village-based engagement will also help everyone stay up to date on many new projects and developments in the Squamish Valley, such as new programs, changes to community services, and updates on the implementation of The Valley's Plan.

What Squamish Valley priorities and Generational Plan feelings does it address?

Ta Skwekwíyíntsuts ta Sxwéxwel priorities supported

- Health & Wellness
- Housing & Infrastructure
- Education
- Culture & Language
- Governance

Generational Plan feelings supported

- Trust – We communicate with each other in a good way. We hold each other accountable

Who will work on it?

Squamish Nation Communications will work collaboratively with Squamish Valley Operations staff and The Valley's Plan Project Lead (Quick Start 2) to develop the framework. The Valley's Plan Project Lead will be a point of contact for Squamish Valley communications and engagement

and support other Squamish Nation projects taking place in the Squamish Valley with their communications and engagement programs.

How will we do it?

The Framework will outline a linked and coordinated communications program to support the Community Advisory Committee and to share Squamish Valley program and project updates and information with the Squamish Valley community. The Framework will include at least one village-level family meetings in each community that is linked to the Community Advisory Committee. Other activities would include an updated Squamish Valley newsletter, consistent social media channels, and potential new activities identified by The Valley’s Plan Community Advisory Group, including regular Valley news videos and a Valley projects podcast, as well as community information postings (e.g., billboards at mailboxes, posters at gathering places).

The Framework could also help formalize the communication process for urgent after-hours queries for Squamish Valley staff and community members, which was a recommendation made in a 2021 Review of Structure and Programs in Squamish Valley (Kāhui Tautoko Consulting) report prepared for the Nation.

Workplan

Tasks	Summary	Deliverable	Engagement
Project Charter	A project charter would be developed to support the development of a Framework that would clearly lay out roles, responsibilities and expectations with the project.	✓	
Develop Draft Framework	Squamish Nation Communications will work collaboratively with Squamish Valley Operations staff and The Valley’s Plan Project Lead (Quick Start 3) to develop the Framework.	✓	
Elders review	Meet with Squamish Valley Elders to present the Draft Framework and seek feedback and guidance on it.		✓
Community Advisory Committee review	Meet with the Squamish Valley Community Advisory Committee (when assembled) to present the Draft Framework and seek feedback and guidance on it.	✓	✓
Implementation	Led by The Valley’s Plan Project Lead working in coordination with Squamish Valley Operations and Squamish Nation Communications, the Framework will be implemented.	✓	✓

Budget

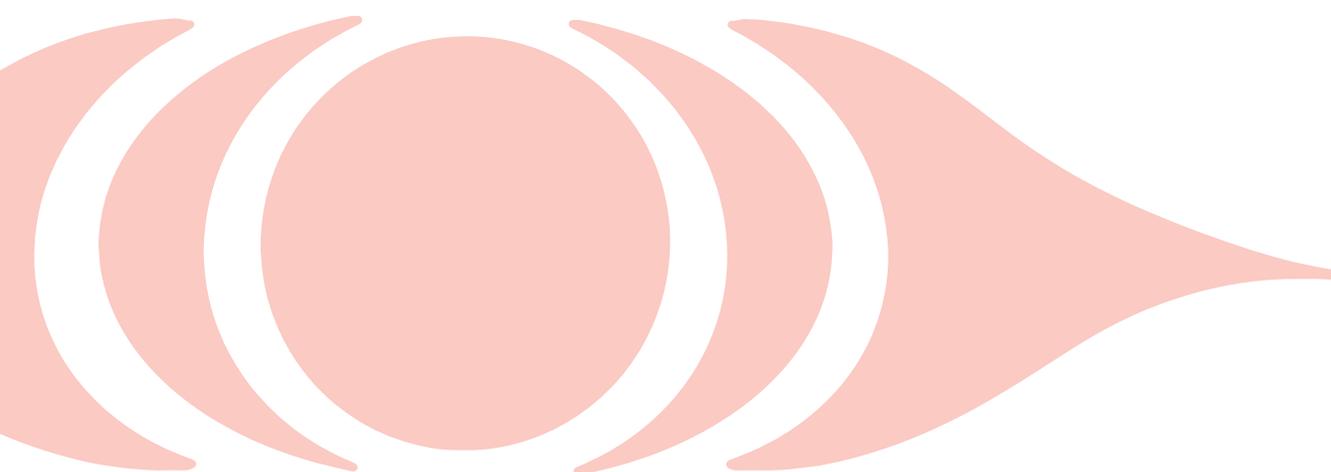
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Production costs of potential communication products (e.g., video newsletter, Squamish Valley projects podcast) are not included. Some consideration for equipment to print the Squamish Valley newsletter and other print communications materials at the same quality of North Vancouver and in different formats (e.g., tabloid, posters) is important.

Community Advisory Group – Additional Action Ideas

The following action ideas were recorded from the Community Advisory Group. Updates and reviews of The Valley's Plan will revisit these ideas with the Squamish Valley Steering Committee and community. Opportunities may also emerge through new funding or project developments and new community priorities to explore them further over the lifespan of this plan.

- Squamish professional building (doctors, dentists, counsellors), keeps capacity in community.
- Squamish Nation museum or heritage center in the Valley that celebrates culture, helps with preserving artifacts, and provides regular in-community workshops to learn about language, history, arts and crafts.
- Community-based farm and garden that supports food security in Squamish Valley.
- Acquiring more land for program and service delivery (above current Additions to Reserve [ATR lands]).
- Recycling and waste reduction education program.
- Indoor pool with swimming lessons, aquafit, and hot tub (could be a joint project with District of Squamish).
- Revive summer camps at Evans Lake.
- Green building program for Squamish buildings. Include EV charging stations, solar panels and green infrastructure. Replace staff fleet with hybrid or EV vehicles.
- Homes for men who are single parents – they're doing their best to raise their kids, but programming is focused on women – we need to be holistic in providing care – what's best for the child.
- Safe house for women and children.
- Cannabis production by Squamish Nation.
- Service agreement(s) with the District of Squamish.



Witness List

We are grateful for everyone that has shared their thoughts, aspirations, goals, needs and ideas. This list is just a general list of the many witnesses of our planning work together as people.

ADMINISTRATION / STAFF

2024

- June 5 – Steering Committee
- June 24 – Steering Committee
- August 6 – Steering Committee
- September 25 – Steering Committee project kick-off
- October 9 – Steering Committee
- October 17 – Steering Committee
- December 17 – Squamish Valley staff sessions (2)

2025

- March 3 – Steering Committee
- September 3 – People Services presentation
- September 5 – Community Services presentation
- September 16 – Steering Committee
- October 24 – Planning & Capital Projects coordination meeting
- November 28 – Steering Committee
- December 9 – Squamish Valley staff sessions (2) – The Valley’s Plan

An internal project technical team met weekly over the course of the project and met over 35 times over the course of the project.

SQUAMISH VALLEY COMMUNITY – FAMILY MEETINGS

2025

- January 16 – Billy/Newman family
- January 30 – Lewis family
- February 13 – Harry family
- February 20 – Youth sessions
- February 27 – Joseph family
- March 6 – Baker family
- March 13 – Williams family
- March 20 – Online session

SQUAMISH VALLEY COMMUNITY ADVISORY COMMITTEE

2025

- April 30 – project kick-off and orientation
- June 4 - visioning
- June 12 – visioning and priorities
- July 9 – priorities
- July 30 – Planning & Capital Projects presentation (Squamish Valley projects)
- 10 September – priorities and actions
- 22 October – visions, priorities and actions
- 5 November – preliminary draft review
- 19 November – draft review and confirmation

SQUAMISH VALLEY ELDERS

2024

- September 25 – Elders Lounge
- December 9 – Elders Lounge
- 2025
- March 20 – Elders lounge
- December 5 – Elders Lounge

SQUAMISH VALLEY COMMUNITY-FACING COMMUNICATIONS

2024

- October – Project intro posters Totem Hall
- October – Project postcard (Gen Plan celebration distribution)
- October – Project newsletter

2025

- February – Project newsletter
- June – Project newsletter
- November – Project newsletter
- December – Community Unveiling and Celebration
- December – Project handouts for Community Unveiling

2026

- January – Project newsletter
- January – Squamish Valley Visions poster (for Totem Hall)
- January – Plan-on-a-page for distribution in the Valley



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Squamish Nation

