
Consolidated financial statements of Squamish Nation

March 31, 2019

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Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements ("financial statements") of the Squamish Nation (the "Nation") as at March 31, 2019 and for the year then ended are the responsibility of management. The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

Management maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Nation's assets are appropriately accounted for and adequately safeguarded.

The Squamish Nation Council ("Council") is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

Council reviews the financial statements and approves them. Council meets periodically with management, as well as the external auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and the independent auditor's report. Council considers its findings when approving the financial statements for issuance to the Members.

The financial statements have been approved by Council. In addition, these financial statements have been audited by Deloitte LLP in accordance with Canadian generally accepted auditing standards on behalf of the Members. Deloitte LLP has full access to Council.



Kristen Rivers, Co-Chair of Council



Joshua Joseph, Co-Chair of Council



Chris Mullen, CPA, CA, Director of Finance

Independent Auditor's Report

To the Members of
Squamish Nation

Opinion

We have audited the consolidated financial statements of Squamish Nation (the "Nation"), which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Nation as at March 31, 2019, and the results of its operations, changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Nation to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
July 24, 2019
Vancouver, British Columbia

Squamish Nation
Consolidated statement of operations and accumulated surplus
Year ended March 31, 2019

	Notes	Budget \$	2019 \$	2018 \$
Revenue				
Leases	9 and 10 18	26,703,492	27,312,208	42,725,943
Other income		11,910,545	19,920,179	20,148,305
Indigenous Services Canada		13,506,485	17,585,280	13,880,738
Lands and resources accommodation	2	2,278,210	13,860,409	31,502,283
Taxation		11,291,327	10,669,449	11,373,814
Cigarettes, gasoline and retail		3,849,958	4,352,353	4,120,886
Committed funds from prior year		2,315,207	3,690,703	4,855,956
Interest and other		576,000	1,626,440	1,149,279
Forestry revenue	9(k)	550,000	615,847	1,074,527
Equity earnings, Mosquito Creek Marina Limited Partnership	4(b)	764,718	1,671,511	1,070,594
Equity earnings, Lynnwood Marina		700,000	1,507,809	1,260,814
Equity earnings, Squamish Valley Gas Limited Partnership	4(b)	523,000	566,830	691,860
Equity earnings, LDB Developments (AQ/MIB/SN/TWN) Limited Partnership	4(b)	(10,000)	9,217	39,077
Equity earnings, MST limited partnerships	4(b)	—	—	596,000
Equity earnings, MST (Jericho 2016) Limited Partnership	4(b)	—	—	4,709,411
Equity earnings, Northwest Squamish Forestry Limited Partnership	4(b)	—	—	134,083
Interest and timber dues on funds held by the Government of Canada		12,500	58,896	25,154
Committed funds to next year		(833,313)	(7,610,556)	(3,690,703)
		74,138,129	95,836,575	135,668,021
Expenditures				
Program costs (Schedule 2)	13	60,228,023	58,234,308	55,474,857
Taxation		4,193,456	3,958,711	4,025,887
Cigarettes, gasoline and retail		3,160,146	3,638,983	3,194,454
Leases		2,941,507	2,572,091	2,672,313
Interest and other expense	9(a)	2,391,600	2,512,187	2,585,544
Lands and resources accommodation		770,426	589,327	834,052
Project negotiation expenses		867,361	525,277	612,068
Equity loss, MST (Jericho 2016) Limited Partnership	4(b)	—	6,799,000	—
Equity loss, MST limited partnerships	4(b)	—	1,611,000	—
Equity loss, Northwest Squamish Forestry Limited Partnership	4(b)	—	450,737	—
		74,552,519	80,891,621	69,399,175
Excess (deficiency) of revenue over expenditures for the year		(414,390)	14,944,954	66,268,846
Accumulated surplus, beginning of year		191,739,072	191,739,072	125,470,226
Accumulated surplus, end of year	17	191,324,682	206,684,026	191,739,072

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation**Consolidated statement of changes in net financial assets**

Year ended March 31, 2019

	Budget	2019	2018
	\$	\$	\$
Excess of revenue over expenditures	(414,390)	14,944,954	66,268,846
Amortization of tangible capital assets	4,111,000	4,441,846	4,176,232
Acquisition of tangible capital assets	(5,776,506)	(4,786,964)	(11,291,812)
Disposition of tangible capital assets	—	71,504	6,733
Acquisition of property under development	—	(375,400)	(118,003)
Change in prepaid expenses	—	27,017	105,803
Amortization of deferred lease costs	—	114,410	114,410
Increase (decrease) in net financial assets	(2,079,896)	14,437,367	59,262,209
Net financial assets, beginning of year	97,515,286	97,515,286	38,253,077
Net financial assets, end of year	95,435,390	111,952,653	97,515,286

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation
Consolidated statement of financial position
As at March 31, 2019

	Notes	2019 \$	2018 \$
Financial assets			
Cash and cash equivalents		88,407,886	56,671,781
Restricted cash	3	808,256	634,176
Accounts receivable	15	19,302,724	11,726,964
Inventory held for resale		282,247	273,700
Funds held by the Government of Canada		1,039,004	980,108
Investments and advances	4	84,059,796	87,289,403
		193,899,913	157,576,132
Liabilities			
Accounts payable and accrued liabilities	10 and 15	11,316,192	12,218,377
Committed program funds (Schedule 2)		7,610,556	3,690,703
Deferred revenue	2	27,284,429	6,097,819
Loans payable	7	35,736,083	38,053,947
		81,947,260	60,060,846
Net financial assets		111,952,653	97,515,286
Commitments, contingent liabilities and contingent assets	4(c), 7, 8 and 10		
Non-financial assets			
Tangible capital assets (Schedule 1)		82,581,173	82,307,559
Property under development		4,498,606	4,123,206
Land held for resale		4,612,267	4,612,267
Prepaid expenses		950,259	977,276
Deferred lease costs	5	2,089,068	2,203,478
		94,731,373	94,223,786
Accumulated surplus	17	206,684,026	191,739,072

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation
Consolidated statement of cash flows
Year ended March 31, 2019

	Notes	2019 \$	2018 \$
Operating activities			
Excess of revenue over expenditures for the year		14,944,954	66,268,846
Items not involving cash			
Amortization of tangible capital assets		4,441,846	4,176,232
Equity losses (earnings) from government business enterprises and government business partnerships		5,105,370	(8,501,839)
Amortization of deferred lease costs		114,410	114,410
Program commitments brought forward from prior year		(3,690,703)	(4,855,956)
Program commitments carried forward to next year		7,610,556	3,690,703
		28,526,433	60,892,396
Change in operating working capital	12	12,727,135	(24,504,304)
		41,253,568	36,388,092
Capital activity			
Acquisition of tangible capital assets, net		(4,715,460)	(11,285,079)
Investing activities			
Increase in restricted cash		(174,080)	(244,668)
Increase in funds held by the Government of Canada		(58,896)	(25,154)
(Increase) decrease in investments and advances		(4,385,613)	129,660
Drawings from government business enterprises		2,509,850	2,446,000
Acquisition of property under development		(375,400)	(118,003)
		(2,484,139)	2,187,835
Financing activity			
Repayment of loans		(2,317,864)	(2,090,507)
Increase in cash and cash equivalents during the year		31,736,105	25,200,341
Cash and cash equivalents, beginning of year		56,671,781	31,471,440
Cash and cash equivalents, end of year		88,407,886	56,671,781
Supplementary cash flow information			
Interest paid		1,537,755	1,593,902

The accompanying notes are an integral part of the consolidated financial statements.

Squamish Nation
Approval of the consolidated financial statements
Year ended March 31, 2019



Orene Askew

Alroy Baker
K'etxím'tn

Deborah Baker
K'ána

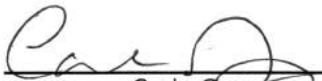


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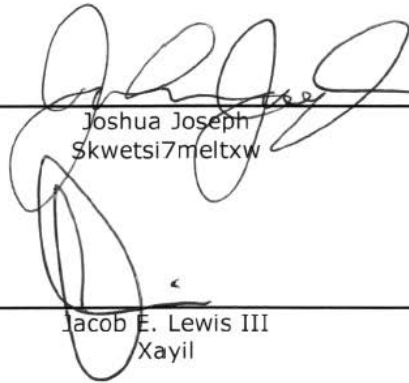
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káłkaiih

Jacob E. Lewis III
Xayil

Dustin Rivers
Sxwchálten iy Xelsílem

Kristen Rivers
Tiyáltelut



Joyce Williams



Wilson Williams
Sxwíxwtn

Marcus Wooden
Klakwagilagime

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

1. Summary of significant accounting policies

These consolidated financial statements, which represent the operations of the Squamish Indian Band, operating as the Squamish Nation (the "Nation") as represented by its Council, have been prepared in accordance with Canadian public sector accounting standards. The significant accounting policies are as follows:

(a) Basis of presentation

The consolidated financial statements include the accounts of the Nation and organizations controlled by the Nation. Government partnerships, other than government business partnerships, are accounted for using the proportionate consolidation method. Under this method, the Nation includes its pro rata share of the assets, liabilities, revenues and expenses that are subject to shared control on a line-by-line basis with similar items in its financial statements. At March 31, 2019, the Nation shared control (50%) of Spo7ez Cultural Centre and Community Society ("Spo7ez") with Lil'wat Nation, and shared control (33%) of MST Development Corporation with Musqueam Indian Band and Tsleil-Waututh Nation. Government business partnerships are accounted for using the modified equity method.

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of a government business enterprise, which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

The budget figures presented in the consolidated statement of operations and consolidated statement of changes in net financial assets present the original budget of the Nation which was approved by Squamish Nation Council.

(b) Principles of consolidation

Organizations consolidated in the Nation's financial statements include:

- Spo7ez Cultural Centre and Community Society (50% share, proportionately consolidated)
- MST Development Corporation (33% share, proportionately consolidated)
- Lynnwood Industrial Estates Holding Company Ltd.
- SN Produce Limited Partnership
- SN New Brighton Dock Ltd.
- Newhaven group of entities
- Nchu'7mut Contracting Limited Partnership
- Squamish Nation Youth Centre
- Various other inactive entities

Investments in the following commercial enterprises are accounted for by the modified equity method and, as such, the accounting policies of these entities are not adjusted to conform with those of the Nation:

Government business enterprises:

- Mosquito Creek Marina Limited Partnership
- Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership
- Northwest Squamish Forestry Limited Partnership
- Squamish Valley Gas Limited Partnership

1. Summary of significant accounting policies (continued)*(b) Principles of consolidation (continued)*

Government business partnerships:

- LDB Developments (AQ/MIB/SN/TWN) Limited Partnership (25% share)
- MST (Jericho) Limited Partnership, MST (Fairmont) Limited Partnership and MST (West Vancouver) Limited Partnership (33% share) (the "MST limited partnerships")
- MST (Jericho 2016) Limited Partnership (33% share)

The purpose of the majority of the government business partnerships is to own and develop properties for the purpose of generating income.

(c) Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services and may be consumed in normal operations. Non-financial assets include tangible capital assets, property under development, land held for resale, prepaid expenses and deferred lease costs. Intangible assets, and items inherited by right of the Crown, are not recognized in the consolidated financial statements.

(d) Inventory held for resale

Inventory consists of goods purchased for resale and is recorded at the lower of cost and net realizable value with cost being determined on a first-in-first-out basis. Net realizable value is the estimated selling price less the estimated costs necessary to make the sale.

*(e) Non-financial assets**(i) Tangible capital assets*

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to the acquisition, construction, development or betterment of the assets. The cost, less residual value of the capital assets, is amortized on a straight-line basis over their estimated useful lives as follows:

Housing and schools	20 years
Buildings, prefab structures, townhouses recreation and driving range facilities, lot	3-35 years
Infrastructure	30 years
Computer hardware and software	5-15 years
Vehicles	5 years
Squamish Lil'wat Cultural Centre	3-60 years

1. Summary of significant accounting policies (continued)

(e) Non-financial assets (continued)

(i) Tangible capital assets (continued)

Construction in progress is recorded at cost and is not amortized until the asset is brought into use.

Annual amortization is charged in the year of acquisition and in the year of disposal.

When conditions indicate that a tangible capital asset no longer contributes to the ability to provide goods or services, or that the value of future economic benefits is less than its carrying value, the carrying value of the asset is reduced to reflect the decline in value.

(ii) Property under development

Property under development is recorded at cost and is not amortized until complete.

(iii) Land held for resale

Land held for resale is recorded at cost.

(iv) Deferred lease costs

Deferred lease costs include initial direct costs incurred to secure operating leases, which are deferred and amortized over the term of the leases, ranging from 20 to 30 years.

(f) Loans receivable

Loans receivable are initially recorded at cost, and thereafter at the lower of cost and net realizable value. Interest income is recognized in the period earned, and ceases to be earned if the collection of outstanding principal and interest amounts are not reasonably assured. Loans receivable are presented in investments and advances in the consolidated statement of financial position.

(g) Revenue recognition

Government transfers from the federal and provincial governments that do not include stipulations are recognized as revenue when the transfers have been authorized, eligibility criteria have been met and a reasonable estimate of the amount can be made. Government transfers with stipulations are recognized as revenue in the period the transfers are authorized, and eligibility criteria and stipulations are met.

Restricted contributions received under terms of agreements are recognized as revenue in the year in which the related expenses are incurred. Unexpended restricted contributions for programs are deferred as committed program funds. Unrestricted contributions are recognized as revenue when received.

Revenue from leases is recognized on a straight-line basis as it is earned based on the lease agreements and when collectability is reasonably assured. Revenues from lands and resource accommodation, interest and timber dues, forestry revenue and other income are recognized as they are earned and collectability is reasonably assured. Revenues from sales of cigarettes, gasoline and retail are recognized upon delivery of the products. Amounts received but not yet earned are recorded as deferred revenue.

Taxation revenues are recognized when authorized by Council, the taxable event has occurred, and the definition of an asset is met.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

1. Summary of significant accounting policies (continued)

(h) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(i) Liability for contaminated sites

The Nation recognizes and measures a liability for remediation of contaminated sites where:

- (a) an environmental standard exists;
- (b) contaminated levels exceed the environmental standards;
- (c) the Nation is directly responsible or accepts responsibility;
- (d) it is expected that future economic benefits will be given up; and
- (e) a reasonable estimate of the amount can be made.

The liability is based on the present value of the estimated costs directly attributable to the remediation and post-remediation activities.

As at March 31, 2019 and 2018, no contaminated sites have been identified that meet the criteria outlined in the standard.

2. Lands and resources accommodation

- (a) During the year ended March 31, 2019, the Nation entered into several agreements with various government entities related to right-of-ways and permits. Under these agreements, the Nation granted land use and access rights for an indefinite period in exchange for consideration of \$19.5 million. During the year ended March 31, 2019, \$213,669 has been recognized in revenue and \$19,286,331 in deferred revenue as at March 31, 2019 based on an estimated period of 50 years.
- (b) During the year ended March 31, 2019, the Nation, a Provincial Crown Corporation and the Provincial Government signed an Accommodation Agreement resulting in an amount payable to the Nation totaling \$8.5 million related to the use of land within the Nation's traditional territory. During the year, \$5,666,667 has been received and recognized in revenue. The balance of the consideration totaling \$2,833,333 is contingent on the fulfillment of certain conditions in this agreement and is expected to be received during the year ending March 31, 2020.
- (c) During the year ended March 31, 2019, the Nation entered into Impact Benefit Agreements with various energy companies and the Provincial Government. Under these agreements, the Nation received and recognized in revenue \$4.2 million.

3. Restricted cash

Restricted cash consists of funds received for Capilano Trailer Park, and the Nation's 50% share of the cash held by Spo7ez.

Squamish Nation
Notes to the consolidated financial statements
March 31, 2019

4. Investments and advances

(a) Investments and advances consist of the following:

	2019	2018
	\$	\$
Mosquito Creek Marina Limited Partnership, 100% enterprise investment		
Units, at cost	1	1
Cumulative share of earnings	10,438,237	8,766,726
Cumulative drawings	(6,585,420)	(5,585,420)
	3,852,818	3,181,307
Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership, 100% enterprise investment		
Investment	11,379,552	11,379,552
Accumulated amortization of purchase premium and fair value increments	(6,464,427)	(6,057,208)
Cumulative share of earnings	14,025,971	12,518,162
Cumulative drawings	(9,678,432)	(8,668,582)
	9,262,664	9,171,924
Northwest Squamish Forestry Limited Partnership ("NSFLP"), 100% enterprise investment		
Units, at cost	100	100
Advances	5,893,008	5,499,479
Cumulative share of earnings	1,950,462	2,401,199
	7,843,570	7,900,778
Cheekeye River Developments Limited Partnership, 50% enterprise investment		
Units, at cost	100	100
Squamish Valley Gas Limited Partnership, 100% enterprise investment		
Units, at cost	1	1
Drawings	(1,167,130)	(667,130)
Cumulative share of earnings	3,309,658	2,742,828
	2,142,529	2,075,699
LDB Developments (AQ/MIB/SN/TWN) Limited Partnership 25% enterprise investment		
Investment	5,062,627	5,062,627
Cumulative share of earnings	120,096	110,879
	5,182,723	5,173,506
Balance carried forward	28,284,404	27,503,314

4. Investments and advances (continued)

(a) (continued)

	2019	2018
	\$	\$
Balance brought forward	28,284,404	27,503,314
MST limited partnerships, 33% enterprise investment		
Investment	29,946,047	29,946,047
Advances	21,000	21,000
Promissory note	4,399,303	—
Cumulative share of losses	(4,018,000)	(2,407,000)
	30,348,350	27,560,047
MST (Jericho 2016) limited partnership, 33% enterprise investment		
Units, at cost	1	1
Investment	3,333	3,333
Promissory note	27,618,666	27,618,666
Cumulative share of (losses) earnings	(2,194,958)	4,604,042
	25,427,042	32,226,042
	84,059,796	87,289,403

The promissory notes with MST (Jericho 2016) Limited Partnership, MST (Jericho) Limited Partnership, and MST (West Vancouver) Limited Partnership are payable on demand, bear interest at prime rate per annum, and are unsecured. Other advances are unsecured, have no fixed terms of repayment and do not bear interest.

Interest was incurred by the Nation on corresponding bank loans and was charged to the following partnerships:

	2019	2018
	\$	\$
Northwest Squamish Forestry Limited Partnership	42,519	53,139
Squamish Valley Gas Limited Partnership	44,723	43,572

Land purchased by the MST limited partnerships and MST (Jericho 2016) Limited Partnership was partially funded by either non-interest or low-interest bearing loans. The accounting framework for the MST limited partnerships and MST (Jericho 2016) Limited Partnership, International Financial Reporting Standards, requires the loans to be recorded at fair value rather than face value. Gains or losses resulting from fair value adjustments to the loans are non-cash items, and have resulted in significant changes in equity losses and earnings during the years ended March 31, 2019 and 2018. The loans are ultimately repayable at their face value.

Squamish Nation
Notes to the consolidated financial statements
March 31, 2019

4. Investments and advances (continued)

(b) Financial information for the Nation's equity interest in government business enterprises and government business partnerships are as follows:

	Assets	Liabilities	Net assets (deficiencies)	Revenue	Expenses	2019 Net income (loss)
	\$	\$	\$	\$	\$	\$
Mosquito Creek Marina Limited Partnership	7,145,038	1,965,511	5,179,527	5,694,684	4,023,173	1,671,511
Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership	9,925,293	5,833,111	4,092,182	6,654,047	5,146,238	1,507,809
Northwest Squamish Forestry Limited Partnership	13,629,305	11,182,816	2,446,489	10,739,639	11,190,376	(450,737)
Squamish Valley Gas Limited Partnership	2,887,403	408,891	2,478,512	11,606,995	11,040,165	566,830
MST limited partnerships (33%)	47,913,030	22,244,970	25,668,060	608,850	2,219,850	(1,611,000)
MST (Jericho 2016) limited partnership (33%)	155,685,750	157,855,170	(2,169,420)	395,670	7,194,670	(6,799,000)
LDB Developments (AQ/MIB/SN/TWN) Limited Partnership (25%)	10,603,064	5,420,578	5,182,486	572,810	563,593	9,217
	247,788,883	204,911,047	42,877,836	36,272,695	41,378,065	(5,105,370)
						2018
	Assets	Liabilities	Net assets	Revenue	Expenses	Net income
	\$	\$	\$	\$	\$	\$
Mosquito Creek Marina Limited Partnership	7,337,757	2,694,885	4,642,872	5,366,338	4,295,744	1,070,594
Lynnwood Industrial Estates Ltd. and Lynnwood Marina Limited Partnership	10,396,184	5,812,228	4,583,956	6,711,832	5,451,018	1,260,814
Northwest Squamish Forestry Limited Partnership	13,829,970	10,596,147	3,233,823	11,400,561	11,266,478	134,083
Squamish Valley Gas Limited Partnership	3,476,179	1,180,876	2,295,303	10,200,316	9,508,456	691,860
MST limited partnerships (33%)	43,859,310	16,596,360	27,262,950	766,590	170,590	596,000
MST (Jericho 2016) limited partnership (33%)	151,828,241	147,266,576	4,561,665	5,104,703	395,292	4,709,411
LDB Developments (AQ/MIB/SN/TWN) Limited Partnership (25%)	10,546,026	5,372,508	5,173,518	563,295	524,218	39,077
	241,273,667	189,519,580	51,754,087	40,113,635	31,611,796	8,501,839

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

4. Investments and advances (continued)

- (c) The Nation's share of commitments and contingencies of its government business enterprises and government business partnerships are as follows:
- Due to the nature of the operations of Mosquito Creek Marina Limited Partnership, Lynnwood Marina Limited Partnership and Lynnwood Industrial Estates Ltd., these entities may be exposed to costs in the future as a result of environmental remediation. The extent of such losses, and any related government funding, is not determinable.
- (d) The Nation's 50% share of assets, liabilities, revenues and expenses of Spo7ez, prior to the elimination of any inter-entity transactions, are as follows:

	2019	2018
	\$	\$
Assets		
Restricted cash	523,779	372,195
Accounts receivable	31,168	66,292
Prepaid expenses	9,794	5,314
Inventory	129,751	129,958
	694,491	573,758
Tangible capital assets	10,884,135	11,060,072
	11,578,626	11,633,830
Liabilities		
Accounts payable and accrued liabilities	79,976	89,088
Deferred revenue	87,590	65,096
Long-term debt	102,060	131,798
	269,625	285,982
Accumulated surplus	11,309,001	11,347,848
Revenue	1,864,430	1,762,513
Expenditures	1,738,919	1,656,653
Excess of revenue over expenditures	125,511	105,860

Squamish Nation**Notes to the consolidated financial statements**

March 31, 2019

4. Investments and advances (continued)

The Nation's 33% share of assets, liabilities, revenues and expenses of MST Development Corporation, prior to the elimination of any inter-entity transactions, are as follows:

	2019	2018
	\$	\$
Assets		
Cash	307,544	266,900
Interest receivable	—	4,258
Investment	—	333,333
Due from related parties	867,199	484,085
	1,174,743	1,088,577
Liabilities		
Accounts payable and accrued liabilities	131,213	88,842
Income taxes payables	2,829	14
Promissory notes payable	1,038,101	1,002,412
	1,172,142	1,091,268
Accumulated surplus (deficit)	2,600	(2,691)
Revenue	473,483	365,103
Expenditures	468,191	358,293
Excess of revenue over expenditures	5,292	6,810

5. Deferred lease costs

	2019	2018		
	Cost	Accumulated amortization	Net book value	Net book value
	\$	\$	\$	\$
Deferred lease costs	3,141,701	1,052,633	2,089,068	2,203,478

6. Operating line of credit

The Nation has an operating line of credit with a maximum authorized limit of \$4,000,000 (\$4,000,000 in 2018), bearing interest at the bank prime rate. No amounts have been drawn on this line as at March 31, 2019 and March 31, 2018.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

7. Loans payable

	2019 \$	2018 \$
Bank of Montreal, (Timber Forestry License) demand loan repayable at \$28,367 per month, interest at prime plus 1% p.a., secured by an assignment of rents and a charge on a tree farm licence maturing in July 2021	805,636	1,117,679
Bank of Montreal, (Squamish Valley Gas Limited Partnership) interest at 3.89% p.a., repayable at \$8,045 per month principal plus interest, secured by an assignment of rents, maturing August 1, 2021	1,102,148	1,198,687
Royal Bank of Canada, interest at prime plus 0.72% p.a., repayable at \$5,830 per month, due on August 21, 2019, secured by all personal property of Spo7ez	102,060	131,798
Royal Bank of Canada, (Lynnwood Marina) non-revolving term loan facility, repayable in monthly payments of \$69,193, interest at 3.6% p.a., secured by all personal property of Lynnwood Industrial Estates Holding Company Ltd., a pledge of all shares of Lynnwood Industrial Estates Ltd., and a mortgage of lease in Lynnwood Industrial Estates Ltd.'s leasehold interest in a property in North Vancouver, maturing on September 30, 2020	4,750,574	5,449,699
Royal Bank of Canada, (Chekwelp and Senákw) non-revolving term loan facility, repayable in monthly principal payments of \$20,721, plus interest at 3.2% p.a., secured by personal property and assignment of leases, due on January 31, 2020	2,087,329	2,266,051
Royal Bank of Canada, (Lynnwood Lease) non-revolving term loan facility, repayable in monthly principal payments of \$26,134 plus interest at 3.75% p.a., secured by all personal property and assignment of leases, maturing on November 30, 2020	1,646,695	1,960,298
Royal Bank of Canada, (Lynnwood Marina) non-revolving term loan facility, repayable in monthly payments of \$15,727, interest at 3.30% p.a., secured by all personal property of Lynnwood Industrial Estates Holding Company Ltd., a pledge of all shares of Lynnwood Industrial Estates Ltd., and a mortgage of lease in Lynnwood Industrial Estates Ltd.'s leasehold interest in a property in North Vancouver, maturing on September 30, 2019	261,005	452,406
Balance carried forward	10,755,447	12,576,618

Squamish Nation
Notes to the consolidated financial statements
March 31, 2019

7. Loans payable (continued)

	2019	2018
	\$	\$
Balance brought forward	10,755,447	12,576,618
Royal Bank of Canada, (SN Produce Limited Partnership) term loan facility, interest at 3.45% p.a., monthly payments of \$6,762 guaranteed by the Nation, due on September 28, 2019	39,586	117,881
Promissory note without interest payable on demand to Sqomish Sea to Sky Developments Limited Partnership (Cheekeye Fan Lands), unsecured	3,414,917	3,414,917
Government of Canada negotiation loan, payable at the earlier of successful treaty negotiations as a first charge against benefits negotiated and February 7, 2022 with interest charged thereafter at the CRF lending rate charged to Crown corporations, secured by a promissory note	1,197,778	1,197,778
Government of Canada, 7.25% p.a. loan, repayable at \$320,089 per annum principal and interest, secured by assignment of lease, maturing in 2046	3,699,642	3,748,001
Squamish Nation Trust, 4.9% p.a. loan, secured by an assignment of rents, a charge on land and any proceeds under the Department of Environment lease, due July 6, 2020 (Note 10)	16,600,000	16,600,000
Capital lease obligation, interest at 2.99% p.a., repayable at \$485 per month, final payment due July 14, 2022, secured by the related vehicle	28,713	—
Canada Mortgage and Housing Corporation, (North Vancouver Townhouses) 7.875% p.a. mortgage, repayable at \$5,145 per month principal and interest, secured by townhouse units,	—	201,599
Royal Bank of Canada, (The Marinaside Grill Ltd.), non-revolving term facility, repayable in monthly payments of \$12,420, interest at 3.95% p.a..	—	183,198
Capital lease obligations, interest ranging from 1.15% to 7.25% p.a., repayments ranging from \$325 to \$631 per month, secured by the related vehicles	—	13,955
	35,736,083	38,053,947

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

7. Loans payable (continued)

The total amount of the loans due on demand is \$4,220,553. Principal instalments on loans payable based on repayment terms specified in the individual loan agreements in each of the next five years and thereafter are as follows. Loans due on demand have been included in the estimated repayments for fiscal 2020.

	Scheduled principal payments \$	Principal maturities \$	Total repayments \$
2020	1,426,639	5,904,896	7,331,535
2021	496,681	22,063,259	22,559,940
2022	—	2,295,747	2,295,747
2023	63,983	16,366	80,349
2024	68,622	—	68,622
Thereafter	3,399,890	—	3,399,890
	<u>5,455,815</u>	<u>30,280,268</u>	<u>35,736,083</u>

The Government of Canada's 2019 budget included the forgiveness of all treaty negotiation loans. The legal process for the loan forgiveness has not yet completed.

8. Commitments and contingent liabilities

- (a) The Nation has commitments of \$847,282 (\$316,892 in 2018) related to the completion of housing under construction.
- (b) Under the terms of the purchase agreement for the Provincial Jericho lands and the MST (Jericho 2016) Limited Partnership agreement, Squamish Nation will be required to make the following principal payments towards the purchase of the Provincial Jericho lands:
- November 2021 – \$13,800,000
 - November 2022 – \$18,630,000
 - November 2023 – the balance of \$105,570,000 plus any accrued interest
- (c) The Nation has outstanding letters of credit for \$100,000 (\$100,000 in 2018) relating to a guarantee for a petroleum products supply and purchase agreement by Squamish Valley Gas Limited Partnership, \$150,000 (\$150,000 in 2018) relating to a guarantee in connection with the operation of a gas station, and \$35,000 (\$35,000 in 2018) relating to a guarantee with the operation of Westfair Foods Ltd.
- (d) Under a contribution agreement between the Nation and Squamish Nation Trust (the "Trust"), an amount of \$500,000, plus interest, is repayable to the Trust if certain land acquired by the Nation in 2006 does not attain the status of Squamish Nation Reserve Land.
- (e) The Nation has provided an unlimited guarantee to International Forest Products Limited ("IFPL") for any damages IFPL may suffer as a result of the operation of Tree Farm Licence #38 by Northwest Squamish Forestry Limited Partnership.
- (f) The Nation has indemnified the Nation member Trustees of the Trust against any claims or liabilities made against the Trustees arising from their activities as a Nation Trustee of the Trust.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

8. Commitments and contingent liabilities (continued)

- (g) The Nation has, in conjunction with Lil'wat Nation, guaranteed a bank loan undertaken by Spo7ez for the purpose of financing the construction of the Squamish Lil'wat Cultural Centre. At March 31, 2019, Lil'wat Nation's share of the loan amount was \$102,060 (\$131,798 in 2018). The Nation has also guaranteed all present and future liabilities of Spo7ez to a commercial bank, up to \$2,500,000 together with interest thereon, and also assigned to the bank present and future indebtedness of Spo7ez to the Nation as collateral security for a letter of credit.
- (h) The Nation collects lease revenue from certain tenants where the title to the land under lease is held by the Government of Canada ("Canada"). The Nation has indemnified certain lessees against any losses claimed by Canada in respect of rent and fee payments made to the Nation rather than to Canada.
- (i) Certain legal actions have been commenced against the Nation in connection with various matters arising during the normal course of business activities. Management is of the opinion that the cost of settling and defending such actions will not be significant and, accordingly, no provision for losses has been reflected in these consolidated financial statements.
- (j) The Nation's share of annual payments required under a consulting agreement for real estate management and development services related to MST Development Corporation are as follows:

	\$
2020	122,221

In management's view, no provision for loss is required in respect of the above-noted guarantees and indemnities as at March 31, 2019 (none in 2018).

9. Related party transactions

During the year, the Nation entered into the following transactions with related parties:

- (a) Paid the Trust \$813,400 in interest for the loan (\$795,754 in 2018) (Note 10);
- (b) Received \$2,564,667 (\$3,862,153 in 2018) from the Trust being the allocation of net income paid by the Trust. In accordance with the Trust agreement, this amount was loaned back to the Trust (Note 10);
- (c) Received \$13,829,733 (\$Nil in 2018) from the Trust being the repayment of the loan from the Nation as at December 31, 2017, and gifted \$13,829,733 (\$Nil in 2018) to the Trust;
- (d) Received administrative fee income of \$64,000 (\$64,000 in 2018) from the Trust;
- (e) Included in accounts receivable is \$97,989 (\$93,682 in 2018) due from band members;
- (f) Received \$380,000 (\$380,000 in 2018) in rent, and \$152,938 (\$151,101 in 2018) in property taxes, from Lynnwood Marina Limited Partnership;
- (g) Received \$85,000 (\$85,000 in 2018) in management fees from Lynnwood Industrial Estates Ltd.;
- (h) Earned interest of \$1,032,261 (\$848,045 in 2018) on the promissory note with MST (Jericho 2016) Limited Partnership;
- (i) Earned interest of \$30,447 (\$25,100 in 2018) on the promissory note with MST Development Corporation;
- (j) Earned interest of \$51,333 (\$Nil in 2018) on the promissory note with MST (West Vancouver) Limited Partnership;

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

9. Related party transactions (continued)

- (k) Received \$615,847 (\$1,074,527 in 2018) in royalties and forestry revenue from Sqomish Forestry Limited Partnership, a partnership controlled by Northwest Squamish Forestry Limited Partnership; and
- (l) All employees who work at the Mosquito Creek Marina Limited Partnership ("Mosquito") and Squamish Valley Gas Limited Partnership are employees of the Nation. During the year, the Nation charged \$978,509 (\$788,820 in 2018) to Mosquito and \$331,759 (\$278,913 in 2018) to Squamish Valley Gas Limited Partnership, respectively, in respect of salaries, wages and benefits.

10. Squamish Nation Trust

On May 11, 2000, the Government of Canada ("Canada") signed a Settlement Agreement (the "Agreement") with the Nation to settle a series of claims first commenced by the late Chief Joe Mathias on June 30, 1977. Nation members ratified the terms of the Agreement. As compensation for this settlement, Canada paid the sum of \$92,500,000 into a trust account governed by a Trust Agreement.

Under the terms of the Agreement, the Trust has been established to hold the compensation and any income from the settlement for the benefit of current and future generations of members of the Nation. Trustees are appointed by the Council of the Nation to serve minimum two-year terms, and up to four-year terms. No members of Council are eligible to serve as a Trustee. The Trustees have appointed an independent Trust Corporation as a fifth Trustee which, in addition to its Trustee duties, administers the Trust and maintains the records.

Trustees are to administer the Trust in accordance with the Trust Agreement and the Comprehensive Plan which has been approved by membership, and an established Investment Policy.

To assist with the administration of the Trust, the Nation receives advances from the Trust to pay certain expenses on the Trust's behalf. As at March 31, 2019, the Nation had an amount payable to the Trust of \$18,266 (\$9,175 in 2018), representing the excess of advances received over the amount of such expenses.

From time to time, the Nation may receive amounts to be applied to designated programs as determined by the Trustees in accordance with the approved Comprehensive Plan. These amounts are included in the operations of the Nation. Revenues for community programs received from the Trust during the year were as follows:

	2019	2018
	\$	\$
Education	163,200	174,601
Elders	19,666	105,000
Housing	180,000	1,140,000
Member economic development	139,931	107,759
Recreation	90,000	31,140
Social programs and health	177,689	180,000
Squamish language and culture	158,080	13,000
	928,566	1,751,500

The Nation does not include the assets, liabilities, income or expenses of the Trust in its financial statements. Under the terms of the Trust Agreement, the annual net income (investment income less administrative expenses) of the Trust is to be paid to the Nation and immediately loaned back in full to the Trust. This results in separate annual loans receivable, without interest, payable to the Nation no sooner than 10 years from issuance, with any future repayment not to exceed 50% of the income of the Trust in that year.

10. Squamish Nation Trust (continued)

As at March 31, 2019, cumulative loans receivable of \$2,564,667(\$13,829,732 in 2018) have been provided for in full.

The Nation is contingently liable under the Agreement to indemnify Canada from any loss or damage resulting from any proceedings against Canada by any parties in respect of the subject matter of the Agreement, implementation of the Agreement and dealings with the Trust Agreement, to a maximum amount of \$92,500,000. As at March 31, 2019, management is not aware of any such proceedings, and considers any such contingent loss to be unlikely to occur.

In 2012, the Nation received a loan from the Trust in the principal amount of \$16.6 million for the acquisition of land. The Nation signed an extension for the loan on July 28, 2017 with the terms as follows:

- interest is charged at 4.9% per annum and payable monthly in arrears;
- principal is due on July 6, 2020, with earlier repayment in respect of the receipt of any prepaid rent and other proceeds or income with respect to the development of real estate on Capilano Indian Reserve No. 5, any proceeds with respect to a buy-out of the Department of Environment (“DOE”) lease, and any rent and other proceeds or income under the DOE lease or the land acquired;
- security is provided by the Nation primarily in the form of a general security agreement in favour of the trustees, a mortgage over the land, an assignment of any prepaid rent and other proceeds from the development of real estate on Capilano Indian Reserve No. 5 and an assignment of any proceeds with respect to the buy-out of the DOE lease; and
- until the loan and interest thereon are repaid in full, the Trustees may set off such outstanding amounts against the amounts due by the Trust to the Nation.

11. Defined contribution plan

The Nation participates in individual defined contribution pension plans (the “Plans”) for its permanent employees. Permanent employees who elect to participate in a plan are required to contribute 5% of their earnings. An additional voluntary contribution of 3% of earnings is permitted. The Nation contributes amounts equal to the employees’ contributions. The Nation contributed \$1,076,991 to the Plans during the year (\$1,025,219 in 2018).

12. Change in operating working capital

	2019	2018
	\$	\$
Accounts receivable	(7,575,760)	(1,712,565)
Prepaid expenses	27,017	105,803
Inventory held for resale	(8,547)	(15,990)
Accounts payable and accrued liabilities	(902,184)	(1,028,954)
Deferred revenue	21,186,610	(21,852,598)
	12,727,135	(24,504,304)

13. Expenditures by object

	2019	2018
	\$	\$
Salaries and benefits	18,467,031	19,022,559
Interest	1,537,755	1,593,902
Amortization	4,441,846	4,176,232
Program costs	35,325,431	37,345,952
Taxation and commercial ventures	12,258,821	7,260,529
Equity losses	8,860,737	—
	80,891,621	69,399,175

14. Remuneration of elected officials and senior staff

Senior staff compensation

The Squamish Nation Salary Index and Performance Management Plan ("Salary Plan") is a compensation plan which applies to all Nation employees, and is designed to attract, retain and motivate the calibre of employee needed to support the achievement of the Nation's goals of providing the best service to the Nation members. The Salary Plan has been approved by Council. All employees, including the Nation's Executive Operating Officer and all directors, are paid in accordance with the Salary Plan. For the year ended March 31, 2019, regular base pay for senior staff ranged from \$86,700 (\$85,000 in 2018) to \$125,000 (\$157,800 in 2018). These pay rates are annual and may differ based on number of months of employment.

Elected official compensation

For the year ended March 31, 2019, all members of Council were paid in accordance with remuneration provisions included in the Squamish Nation's Council Governance Policy, ranging from \$70,200 (\$70,200 in 2018) to \$78,000 (\$78,000 in 2018) annually.

Council members may also serve as a director for companies controlled by the Nation. They receive no additional compensation for these services.

Travel

Local travel – Nation employees, including senior staff and Councillors, who use their personal vehicles for work-related purposes, receive a monthly travel allowance.

Out of town – All business-related out-of-town travel by Councillors, the Band Manager and senior employees is pre-approved, either by Council or by an Executive Operating Officer. Like many other governments, Nation employees and Councillors receive a daily stipend to cover meals, lodging and incidental costs when travelling on Nation business. When necessary, transportation costs are also paid. Daily stipend amounts are determined by policy.

Pension and benefits

The Nation contributes to pension plans and employment benefits (medical, dental and extended health, for example) for all employees and Councillors who meet eligibility requirements as defined by policy.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

14. Remuneration of elected officials and senior staff (continued)

Other

The Nation provides an annual distribution to each member as well as a wide range of services to members and their families, such as education, health, housing and recreation services. Councillors and senior employees and their families may receive such services under the same conditions and eligibility requirements as other members.

15. Accounts receivable and accounts payable and accrued liabilities

Accounts receivable includes an amount of \$2,713,139 (\$201,373 in 2018) due from Indigenous Services Canada. Accounts payable and accrued liabilities includes an amount of \$628,856 (\$1,078,507 in 2018) due to Indigenous Services Canada.

16. Contractual rights

The Nation has entered in confidential agreements with various parties, whereby the Nation will receive future funding and other economic resources. These annual revenues include lease revenues, and proceeds from impact and benefit agreements and revenue sharing arrangements. Revenues range from \$10,000 to \$19.5 million per agreement (\$10,000 to \$12.8 million in 2018) and the terms of the agreements range from one year to fifty years.

In addition, the Nation has entered into funding agreements with the Government of Canada, Province of British Columbia and other funding agencies, to provide programs and service to the Nation members. The terms of these agreements range from one year to ten years (one year to ten years in 2018), and the funding ranges from \$1,000 to \$12.4 million per agreement (\$1,000 to \$12.3 million in 2018).

17. Accumulated surplus

During the year ended March 31, 2018, Council approved a Target Fund Policy and established the following funds which are included in accumulated surplus and for which cash and cash equivalents have been designated:

	2019	2018
	\$	\$
Special Projects Fund	3,150,000	3,400,000
Housing Development Fund	2,000,000	2,000,000
Major Capital and Asset Replacement Fund	1,950,000	1,950,000
	7,100,000	7,350,000

In addition to the above-noted funds, a Per Capita (DB) Fund of \$1,200,000 was established. The distribution from this fund took place in December 2017.

18. Lease revenue

During the year ended March 31, 2018, the Nation received a settlement of \$14,002,641 following the conclusion of an arbitration process related to a lease agreement. The settlement was for the fiscal years ended March 31, 2015 to March 31, 2017. The arbitration ruling also resulted in an increase to lease revenues for the year ended March 31, 2018 of \$4,945,387.

Squamish Nation

Notes to the consolidated financial statements

March 31, 2019

19. Adoption of new accounting standards

The Nation adopted the new accounting standard PS3430, Restructuring transactions, on a prospective basis, effective April 1, 2018. The adoption of this accounting standard has not had an impact on the Nation's consolidated financial statements.

Squamish Nation
Schedule 1 – Consolidated schedule of tangible capital assets

Year ended March 31, 2019

	Balance beginning of year \$	Additions during the year \$	Disposals and write-downs during the year \$	Balance, end of year \$
Cost				
Housing	63,298,695	3,067,793	—	66,366,488
Land	20,470,377	—	—	20,470,377
Townhouses	780,000	—	—	780,000
Recreation facilities	5,391,341	—	—	5,391,341
Driving range facilities	2,603,120	—	—	2,603,120
Other buildings and lot	5,022,228	100,440	—	5,122,668
Prefab structures	2,406,065	—	—	2,406,065
Infrastructure	33,751,523	1,544,533	—	35,296,056
Office building and school	5,021,957	—	—	5,021,957
Computer hardware and software	6,952,075	471,897	2,491,761	4,932,211
Vehicles	1,625,898	246,421	143,927	2,016,246
Construction in progress	855,220	(644,121)	—	211,099
Squamish Lil'wat Cultural Centre	12,862,205	—	—	12,862,205
	161,040,704	4,786,964	2,635,688	163,479,834
Accumulated amortization				
Housing	43,289,530	1,955,745	—	45,245,275
Townhouses	780,000	—	—	780,000
Recreation facilities	3,441,979	154,038	—	3,596,017
Driving range facilities	2,499,000	104,120	—	2,603,120
Other buildings and lot	2,888,214	146,413	—	3,034,627
Prefab structures	2,010,984	117,554	—	2,128,538
Infrastructure	11,859,362	1,111,189	—	12,970,551
Office building and school	1,883,243	233,885	—	2,117,128
Computer hardware and software	6,183,734	195,752	2,422,571	3,956,914
Vehicles	1,088,293	190,008	146,241	1,424,543
Squamish Lil'wat Cultural Centre	2,808,806	233,142	—	3,041,948
	78,733,145	4,441,846	2,568,813	80,898,661
Net book value				
Housing	20,009,165	1,112,049	—	21,121,214
Land	20,470,377	—	—	20,470,377
Recreation facilities	1,949,362	(154,038)	—	1,795,324
Driving range facilities	104,120	(104,120)	—	—
Other buildings and lot	2,134,014	(45,973)	—	2,088,041
Prefab structures	395,081	(117,554)	—	277,527
Infrastructure	21,892,161	433,344	—	22,325,505
Office building and school	3,138,714	(233,885)	—	2,904,829
Computer hardware and software	768,341	276,145	69,189	975,297
Vehicles	537,605	56,413	2,315	591,704
Construction in progress	855,220	(644,121)	—	211,099
Squamish Lil'wat Cultural Centre	10,053,399	(233,142)	—	9,820,257
	82,307,559	345,117	71,504	82,581,173

Squamish Nation**Schedule 1 – Consolidated schedule of tangible capital assets (continued)**

Year ended March 31, 2018

	Balance beginning of year \$	Additions during the year \$	Disposals and write-downs during the year \$	Balance, end of year \$
Cost				
Housing	60,253,392	3,045,303	—	63,298,695
Land	20,470,377	—	—	20,470,377
Townhouses	780,000	—	—	780,000
Recreation facilities	5,391,341	—	—	5,391,341
Driving range facilities	2,603,120	—	—	2,603,120
Other buildings and lot	5,028,961	—	6,733	5,022,228
Prefab structures	2,406,065	—	—	2,406,065
Infrastructure	30,233,729	3,517,794	—	33,751,523
Office building and school	4,163,108	858,849	—	5,021,957
Computer hardware and software	6,474,307	477,768	—	6,952,075
Vehicles	1,297,800	363,402	35,304	1,625,898
Construction in progress	471,024	384,196	—	855,220
Squamish Lil'wat Cultural Centre	10,217,705	2,644,500	—	12,862,205
	<u>149,790,929</u>	<u>11,291,812</u>	<u>42,037</u>	<u>161,040,704</u>
Accumulated amortization				
Housing	41,476,313	1,813,217	—	43,289,530
Townhouses	780,000	—	—	780,000
Recreation facilities	3,287,941	154,038	—	3,441,979
Driving range facilities	2,394,875	104,125	—	2,499,000
Other buildings and lot	2,736,676	151,538	—	2,888,214
Prefab structures	1,893,430	117,554	—	2,010,984
Infrastructure	10,832,399	1,026,963	—	11,859,362
Office building and school	1,661,973	221,270	—	1,883,243
Computer hardware and software	6,018,917	164,817	—	6,183,734
Vehicles	975,225	148,371	35,304	1,088,292
Squamish Lil'wat Cultural Centre	2,534,467	274,339	—	2,808,806
	<u>74,592,216</u>	<u>4,176,232</u>	<u>35,304</u>	<u>78,733,144</u>
Net book value				
Housing	18,777,079	1,232,086	—	20,009,165
Land	20,470,377	—	—	20,470,377
Recreation facilities	2,103,400	(154,038)	—	1,949,362
Driving range facilities	208,245	(104,125)	—	104,120
Other buildings and lot	2,292,285	(151,538)	6,733	2,134,014
Prefab structures	512,635	(117,554)	—	395,081
Infrastructure	19,401,330	2,490,831	—	21,892,161
Office building and school	2,501,135	637,578	—	3,138,713
Computer hardware and software	455,389	312,951	—	768,340
Vehicles	322,575	215,031	—	537,606
Construction in progress	471,024	384,196	—	855,220
Squamish Lil'wat Cultural Centre	7,683,238	2,370,161	—	10,053,399
	<u>75,198,713</u>	<u>7,115,579</u>	<u>6,733</u>	<u>82,307,559</u>

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure

Year ended March 31, 2019

	Commercial operations \$	Community programs \$	Government business enterprises and partnerships \$	2019 consolidated \$
Revenue				
Leases	27,312,208	—	—	27,312,208
Lands and resources accommodation	13,860,409	—	—	13,860,409
Other income	4,500,910	15,419,269	—	19,920,179
Indigenous Services Canada	—	17,585,280	—	17,585,280
Taxation	10,669,449	—	—	10,669,449
Committed funds from prior year	—	3,690,703	—	3,690,703
Cigarettes and gasoline	4,352,353	—	—	4,352,353
Interest and other	1,626,440	—	—	1,626,440
Forestry revenue	615,847	—	—	615,847
Equity earnings, Lynnwood Marina	—	—	1,507,809	1,507,809
Equity earnings, Mosquito Creek Marina Limited Partnership	—	—	1,671,511	1,671,511
Equity earnings, Squamish Valley Gas Limited Partnership	—	—	566,830	566,830
Equity earnings, LDB Developments (AQ/MIB/SN/TWN) Limited Partnership	—	—	9,217	9,217
Interest and timber dues on funds held by the Government of Canada	58,896	—	—	58,896
Committed funds to next year	—	(7,610,556)	—	(7,610,556)
	62,996,512	29,084,696	3,755,367	95,836,575
Expenditures				
Program costs	—	58,234,308	—	58,234,308
Taxation	3,958,711	—	—	3,958,711
Cigarettes and gasoline	3,638,983	—	—	3,638,983
Leases	2,572,091	—	—	2,572,091
Interest and other expense	2,512,187	—	—	2,512,187
Lands and resources accommodation	589,327	—	—	589,327
Project negotiation expenses	525,277	—	—	525,277
Equity loss, MST limited partnerships	—	—	1,611,000	1,611,000
Equity loss, MST (Jericho 2016) Limited Partnership	—	—	6,799,000	6,799,000
Equity losses, Northwest Squamish Forestry Limited Partnership	—	—	450,737	450,737
	13,796,576	58,234,308	8,860,737	80,891,621
Excess (deficiency) of revenue over expenditures for the year	49,199,936	(29,149,612)	(5,105,370)	14,944,954

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure (continued)
Year ended March 31, 2019

	Indigenous Services Canada	Other income	Committed funds from prior year	Committed funds to next year	Revenue Total	Expenditures Program costs	Excess (deficiency) of revenue over expenditures for the year
	\$	\$	\$	\$	\$	\$	\$
Community programs							
Administration	961,469	47,465	—	—	1,008,933	2,387,092	(1,378,159)
Administration Squamish Valley	57,329	228,585	56,198	(71,211)	270,901	1,716,002	(1,445,101)
Bank, financial and insurance	—	—	90,000	(90,000)	—	5,401,349	(5,401,349)
Member services	—	177,308	77,806	(31,425)	223,689	2,346,395	(2,122,706)
Band council	—	45,094	16,941	(11,505)	50,530	3,091,846	(3,041,316)
Distribution	—	—	—	—	—	5,899,065	(5,899,065)
Registry	53,922	122,849	—	(91,143)	85,628	894,075	(808,447)
Project negotiation and development - Commercial projects	60,257	—	144,685	(129,895)	75,047	61,653	13,394
Project negotiation and development - Natural resources/ environment	—	718,684	—	—	718,684	732,304	(13,620)
Project negotiation and development - Community projects	110,594	23,983	80,000	(40,380)	174,197	175,696	(1,499)
Business revenue and services	—	207,036	17,929	(9,993)	214,972	196,837	18,135
House construction							
House construction	714,483	114,221	338	(169,140)	659,902	3,074,748	(2,414,846)
House construction costs capitalized to tangible capital assets	—	—	—	—	—	(3,067,793)	3,067,793
Community operations	766,060	16,500	22,390	(22,390)	782,560	3,127,540	(2,344,980)
Capital projects							
Capital projects	2,550,287	40,160	316,856	(2,572,614)	334,689	733,430	(398,741)
Capital projects costs capitalized to tangible capital assets	—	—	—	—	—	(733,430)	733,430
Renovations	—	180,000	—	—	180,000	609,485	(429,485)
Human resources and IT	137,491	—	—	—	137,491	1,820,932	(1,683,441)
Employment and training	80,000	2,137,377	391,235	(379,092)	2,229,520	2,878,594	(649,074)
Social assistance	2,935,947	36,890	—	—	2,972,837	3,204,500	(231,663)
Child and family services	4,794,465	4,552,009	378,329	(1,152,957)	8,571,846	8,919,593	(347,747)
Recreation, youth - North Vancouver	15,277	28,180	7,101	—	50,558	1,144,619	(1,094,061)
Recreation - Squamish Valley	—	4,516	9,124	(8,440)	5,200	538,118	(532,918)
Health	54,518	1,334,531	431,978	(704,869)	1,116,158	1,116,157	1
Home and community care	338,166	705,695	11,645	(10,033)	1,045,473	1,045,478	(5)
Health benefits advocacy	—	401,792	73,912	(7,534)	468,170	468,415	(245)
Community health and wellness	—	631,320	17,750	(129,195)	519,875	519,875	—
Language and Cultural Affairs	—	172,237	12,000	(13,300)	170,937	650,023	(479,086)
Education - North Vancouver	3,905,837	565,399	491,360	(492,541)	4,470,055	5,676,491	(1,206,436)
Education - Squamish Valley	49,178	598,124	294,070	(118,503)	822,869	1,170,669	(347,800)
Rights & Title	—	528,599	126,403	(211,443)	443,559	353,240	90,319
Grants	—	2,200	—	—	2,200	2,200	—
Intergovernment and accommodation	—	—	252,653	(186,653)	66,000	66,000	—
Intergovernment accommodations - accommodation project	—	—	370,000	(956,300)	(586,300)	26,222	(612,522)
Squamish Lil'wat joint projects	—	1,798,516	—	—	1,798,516	1,986,888	(188,372)
	17,585,280	15,419,269	3,690,703	(7,610,556)	29,084,696	58,234,308	(29,149,612)

Squamish Nation**Schedule 2 – Consolidated schedules of segment disclosure (continued)**

Year ended March 31, 2018

	Commercial operations	Community programs	Government business enterprises and partnerships	2018 consolidated
	\$	\$	\$	\$
Revenue				
Leases	42,725,943	—	—	42,725,943
Lands and resources accommodation	31,502,283	—	—	31,502,283
Other income	2,601,403	17,546,902	—	20,148,305
Indigenous Services Canada	—	13,880,738	—	13,880,738
Taxation	11,373,814	—	—	11,373,814
Committed funds from prior year	—	4,855,956	—	4,855,956
Cigarettes and gasoline	4,120,886	—	—	4,120,886
Interest and other	1,149,279	—	—	1,149,279
Forestry revenue	1,074,527	—	—	1,074,527
Equity earnings, Lynnwood Marina	—	—	1,260,814	1,260,814
Equity earnings, Mosquito Creek Marina Limited Partnership	—	—	1,070,594	1,070,594
Equity earnings, Squamish Valley Gas Limited Partnership	—	—	691,860	691,860
Equity earnings, MST limited partnerships	—	—	596,000	596,000
Equity earnings, MST (Jericho 2016) Limited Partnership	—	—	4,709,411	4,709,411
Equity earnings, Northwest Squamish Forestry Limited Partnership	—	—	134,083	134,083
Equity earnings, LDB Developments (AQ/MIB/SN/TWN) Limited Partnership	—	—	39,077	39,077
Interest and timber dues on funds held by the Government of Canada	25,154	—	—	25,154
Committed funds to next year	—	(3,690,703)	—	(3,690,703)
	<u>94,573,289</u>	<u>32,592,893</u>	<u>8,501,839</u>	<u>135,668,021</u>
Expenditures				
Program costs	—	55,474,857	—	55,474,857
Taxation	4,025,887	—	—	4,025,887
Cigarettes and gasoline	3,194,454	—	—	3,194,454
Leases	2,672,313	—	—	2,672,313
Interest and other expense	2,585,544	—	—	2,585,544
Lands and resources accommodation	834,052	—	—	834,052
Project negotiation expenses	612,068	—	—	612,068
	<u>13,924,318</u>	<u>55,474,857</u>	<u>—</u>	<u>69,399,175</u>
Excess (deficiency) of revenue over expenditures for the year	<u>80,648,971</u>	<u>(22,881,964)</u>	<u>8,501,839</u>	<u>66,268,846</u>

Squamish Nation
Schedule 2 – Consolidated schedules of segment disclosure (continued)
Year ended March 31, 2018

	Indigenous Services Canada	Other income	Committed funds from prior year	Committed funds to next year	Revenue Total	Expenditures Program costs	Excess (deficiency) of revenue over expenditures for the year
	\$	\$	\$	\$	\$	\$	\$
Community programs							
Administration	852,611	984,676	—	—	1,837,287	3,324,530	(1,487,243)
Administration Squamish Valley	58,442	238,020	62,319	(56,198)	302,583	1,850,054	(1,547,471)
Bank, financial and insurance	—	—	90,000	(90,000)	—	5,027,553	(5,027,553)
Member support services	—	264,794	—	(77,806)	186,988	2,032,113	(1,845,125)
Band council	—	28,507	69,300	(16,941)	80,866	3,661,025	(3,580,159)
Distribution	—	—	—	—	—	5,270,758	(5,270,758)
Registry	44,079	—	—	—	44,079	466,157	(422,078)
Project negotiation and development - Commercial projects	60,257	—	144,685	(144,685)	60,257	64,153	(3,896)
Project negotiation and development - Natural resources/ environment	—	486,697	—	—	486,697	499,701	(13,004)
Project negotiation and development - Community projects	190,969	23,983	29,260	(80,000)	164,212	164,924	(712)
Business revenue and services	—	165,965	28,488	(17,929)	176,524	158,711	17,813
House construction							
House construction	—	—	181,152	(338)	180,814	2,864,718	(2,683,904)
House construction costs capitalized to tangible capital assets	—	6,305	—	—	6,305	(2,860,023)	2,866,328
House - other projects	—	—	—	—	—	—	—
Community operations	713,178	36,500	8,199	(22,390)	735,487	2,972,249	(2,236,762)
Capital projects							
Capital projects	304,781	—	2,202,455	(316,856)	2,190,380	3,299,186	(1,108,806)
Capital projects costs capitalized to tangible capital assets	—	—	—	—	—	(3,299,186)	3,299,186
Renovations	—	179,775	225	—	180,000	554,180	(374,180)
Human resources	145,839	—	—	—	145,839	984,802	(838,963)
Employment and training	80,000	2,634,382	416,151	(391,235)	2,739,298	2,824,017	(84,719)
Social assistance	2,620,946	72,609	—	—	2,693,555	2,941,427	(247,872)
Child and family services	4,479,951	3,453,972	327,254	(378,329)	7,882,848	8,815,139	(932,291)
Recreation, youth, elders - North Vancouver	16,203	159,060	528	(7,101)	168,690	1,428,799	(1,260,109)
Recreation - Squamish Valley	—	18,297	6,483	(9,124)	15,656	444,654	(428,998)
Health	54,501	956,068	409,219	(423,898)	995,890	995,890	—
Home and community care	308,836	706,695	—	(11,645)	1,003,886	1,003,899	(13)
Health benefits advocacy	—	475,168	10,810	(75,025)	410,953	434,569	(23,616)
Community health and wellness	—	518,133	6,967	(24,717)	500,383	500,382	1
Education - North Vancouver	3,790,967	725,349	288,715	(503,360)	4,301,671	5,467,805	(1,166,134)
Education - Squamish Valley	49,178	693,671	273,468	(294,070)	722,247	952,475	(230,228)
Grants	—	2,200	—	—	2,200	2,200	—
Intergovernment and accommodation	110,000	331,821	300,278	(379,056)	363,043	389,029	(25,986)
Intergovernment accommodations - claims and treaty	—	27,887	—	—	27,887	351,266	(323,379)
Intergovernment accommodations - accommodation project	—	—	—	(370,000)	(370,000)	—	(370,000)
Squamish Lil'wat joint projects	—	4,356,368	—	—	4,356,368	1,887,701	2,468,667
	13,880,738	17,546,902	4,855,956	(3,690,703)	32,592,893	55,474,857	(22,881,964)