



SQUAMISH NATION

Quarterly Report from Council Q2-APR-JUNE 2019



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CANNABIS CONSULTATION

The Squamish Nation hosted community cannabis information sessions on May 10 and 11 to talk about the role of the Squamish Nation with the cannabis industry and use in our community. The events included speakers, presentations, information booths, group discussion, and the launch of a community survey to gather input from our members on the use, development, and opportunities of cannabis with the Squamish Nation.

The Cannabis Committee is working to incorporate community feedback from the survey into a draft bylaw for review by Council. Once approved, the bylaw will be shared with membership.

Under the new Joint Entity Policy (more details provided in this Quarterly Report), members wishing to pursue business opportunities related to cannabis should contact Nch'kaý Development Corporation CEO Toby Baker at toby_baker@nchkay.com.

CAPILANO TRANSPORTATION SURVEY

In June and July, residents of Capilano I.R. #5 and members who access Nation-provided services at the Chief Joe Mathias Centre, Littlest Ones, etc. were invited to complete a survey around possible changes to roadways and sidewalks in the Capilano I.R. #5.

The Community Safety Committee has also been administering the survey door-to-door on the Capilano reserve to ensure Council receives comprehensive feedback on these possible changes. Members who complete this survey are providing valuable input on possible measures to improve safety for pedestrians and drivers within the Capilano community.

Once all feedback has been collected and compiled, a report will be brought to Council with recommendations for budget and implementation.

COMMUNITY HEALTH PLAN

On April 17, Council reviewed and approved Our Journey Toward Wellness: 10 Year Community Health & Wellness Plan (the “Plan”) — the Squamish Nation’s roadmap to the physical, emotional, cultural and spiritual wellness of all community members.

The Plan, which covers the period of 2019 to 2029, was developed jointly by the Squamish Nation’s Yúustway Health & Wellness and Ayas Men Men Child & Family Services Departments. The departments conducted a number of community surveys and engagement initiatives to inform the development of the Plan. Those who were involved had a chance to review and endorse the plan before it was presented to Council.

In addition to guiding the work of the Yúustway Health & Wellness and Ayas Men Men Child & Family Services Departments, the Plan will support the Squamish Nation’s efforts to secure a new 10-year contribution agreement with the First Nations Health Authority.

DOE LOAN PREPAYMENT

On April 11, 2019 the Nation repaid the outstanding balance of the Department of Environment loan (the “DOE Loan”). The DOE Loan originated in 1974 as a result of a lease agreement between the Squamish Nation and the Department of Environment (the “DOE”) which provided the DOE with a 71-year lease of a parcel of land on the Squamish Nation’s Capilano I.R. #5. Prior to the lease arrangement between the Nation and the DOE, the parcel of land was leased by another company and in order to facilitate the lease with the DOE, the Nation had to buy-out the existing lease. The DOE agreed to fund the Nation’s lease buyout by providing a loan to the Nation to be repaid over the 71-year lease period.

In 1974 the Nation and the DOE entered into a loan agreement where the DOE provided a loan to the Nation in the amount of \$4,702,233, bearing interest at 7.25%, to be repaid by the Nation over 71-years

(concluding in 2045). At the time of the loan, this was highly beneficial for the Nation given that the Nation stood to earn a significant amount of lease income over the 71-year lease agreement with the DOE, and the Nation did not have the resources to buyout the existing lease. However, with a loan term of 71 years and an interest rate of 7.25%, this meant that the Nation would pay interest of approximately \$18 million over the term of the loan. As such, the Director of Finance recommended, and Council approved, of a full repayment of the outstanding balance of the loan in April 2019 (\$3,699,642).

The repayment of the loan in 2019 will save the Nation approximately \$4.6 million in interest that would have otherwise been paid if the Nation continued to repay the loan until it expires in 2045.



JOINT ENTITY DEVELOPMENT POLICY

The recently-formed Nch'kaý Development Corporation and its affiliates ("Nch'kaý Group") have been designated by the Squamish Nation as the primary vehicles through which the Nation will achieve its economic development goals. This includes pursuing economic or commercial opportunities with third parties—or "Joint Entities"—including members, non-members, and businesses.

On May 7, Council approved a new Squamish Nation Joint Entity Development Policy. According to the Policy, its purpose is to:

- a. *mandate Nch'kaý Group to form Joint Entities (with exception of any entities relating to the development of lands owned, held, or controlled by the Squamish Nation), and*
- b. *mandate Nch'kaý Group to qualify Squamish Nation member-owned business for the purposes of securing procurement opportunities,*
- c. *define the Squamish Nation's role in participating in the Joint Entity assessment and development process, all in a manner that aligns with the purpose, vision and mandate of the Nch'kaý Group in place from time to time.*

Moving forward under the Policy, Nch'kaý will be the entity responsible for assessing and responding to joint venture opportunities, except in cases involving land development.

As an arms-length corporation wholly owned by the Squamish Nation, the Nch'kaý Development Corporation allows the Nation to begin separating politics from business. Once the transition is complete, Nch'kaý will be responsible for managing all Squamish Nation-owned businesses and growing our business opportunities in a way that reflects our values as a people.

For any questions related to joint ventures or other economic development matter, please contact Nch'kaý Development Corporation CEO, Toby Baker, at toby_baker@nchkay.com.

RENEWED BILATERAL AGREEMENT BETWEEN AYAS MEN MEN AND MCFD

On April 3, Council approved Kelley McReynolds, Director of Ayas Men Men, to sign a renewed Bilateral Agreement with the BC Ministry of Child and Family Development (MCFD). Partial authority over the welfare of our children and families was first delegated through Agreements signed with the Province of British Columbia in 1993, when the Squamish Nation asserted "an inherent right to exercise governmental control over all matters related to the welfare of children and families of Squamish ancestry." The Bilateral Agreement—which was renewed in 2008 and in 2017—authorizes the Squamish Nation to provide family support services, guardianship services for permanent (continuing custody

wards) children in care, children in voluntary or special needs care, resources services (care homes) and agreements with youth services.

The Squamish Nation recognises that our children and families are our most important resource, our lifeblood for the future. The Squamish Nation is committed to and accountable for the provision of sustainable services for our children and families, through programs such as the Ayas Men Men Child and Family Services Department. Child and Family Services provided by Squamish Nation are intended to support the safety and well being of Squamish Nation children and families through the promotion of

awareness, prevention, education and the development of Squamish Nation based Services

A 2016 provincial audit indicated Ayas Men Men's provincial practice standards compliance rating being the highest over all Delegated Aboriginal Agencies and MCFD Offices in British Columbia.

In consideration of Ayas Men Men's proven ability, experience and expertise in delivering child and family services to Squamish Nation children and families, Ayas Men Men has indicated a readiness to extend its services from a partial delegation level to full delegation which will include the following services: receiving, assessing and, as required, investigating reports of child

abuse and neglect; deciding the most appropriate course of action if a child is deemed in need of protection; where necessary, removing the child and placing the child in care; and obtaining court orders or taking other measures to ensure the ongoing safety and well-being of the child.

On April 3, Council approved Ayas Men Men to begin discussions with MCFD regarding requirements for Ayas Men Men Child and Family Services to deliver fully delegated services to Squamish Nation children and families.

In addition, Ayas Men Men was approved to begin discussions with MCFD and Indigenous Services Canada regarding the possibility of delivering child and family services within a self-government framework under the jurisdiction and legal authority of the Squamish Nation. The Provincial Ministry of Children and Family Development, as well as Indigenous Services Canada, are in support of the right for First Nations to exercise jurisdiction over child and family services for their members as indicated

in the Truth and Reconciliation Commission Action 4, which called upon the Government of Canada to affirm the right of Indigenous governments to maintain their own child and family service agencies.

Ayas Men Men committed to regularly updating and consulting with Council on this matter. Updates to, and consultation with, membership as appropriate will also be forthcoming as discussions progress.

SEÑÁKW DESIGNATION REFERENDUM VOTE

Eight years ago, Lots 1 and 3 of **Señákw** (Kitsilano IR No. 6) were designated to lease by Order in Council. Since 2011, these lots at **Señákw** have been unleased and undeveloped.

Earlier this year, Council hosted a community meeting to share information about the status of partnership negotiations for a new development at **Señákw**. The proposed project would entail developing all three lots of Kitsilano IR No. 6 into a comprehensive, mixed-use community with a mix of primarily rental housing, along with offices, retail, public space, and community amenities.

The following amendments to the 2011 designation would be required to allow for the proposed project to proceed: designating Lot 2; accommodating a nominal rent structure; extending the maximum lease term to

110 years to allow time for construction; and, updating the lease uses to be consistent with the development, which includes residential, retail, commercial, office, and community/amenity uses.

On April 17, 2019, Council passed a BCR requesting for the Minister of Indigenous Services Canada (ISC) to “order that a referendum vote to be held in accordance with the Indian Act and Indian Referendum Regulations to determine if the Squamish Nation electors are in favour of the Amendment for leasing purposes as described in the terms of the designation.”

The referendum is scheduled to take place on December 10, 2019. Voting is available in-person at the Chief Joe Mathias Centre and Totem Hall, as well as by mail-in ballot for off-reserve members.



SPIRIT TRAIL IMPROVEMENTS

On May 7, Council signed a BCR approving proposed safety improvements along the Spirit Trail at the Welch Street Right-of-Way.

The first phase of work began in July and spanned several weeks. Work is expected to be completed this fall.

The safety improvements were developed to address concerns raised by our community members, including: (1) the speed of cyclists along the trail, leading to pedestrian/cyclist conflicts, (2) vehicle movement into and out of the residential community from Welch; and (3) pedestrian crossings, especially at Ikwikws.

Highlights of changes include: the introduction of a 30 km/hr speed limit along the entire length of Welch from Whonoak to the Park Royal Bridge, bicycle 'speed humps' at the approach to each intersection, pedestrian-controlled flashing beacons at pedestrian crossings at Ikwikws and at Whonoak, 'direct/scenic' route markers for cyclists, and a speed board to advise drivers of their speed.

These improvements are being made at no cost to the Squamish Nation. The Welch Street corridor falls under the jurisdiction of the District of West Vancouver; as such, the District is responsible for all improvements, maintenance, and operations of this corridor.

SPORTS & ATHLETICS AND CULTURAL GRANTS PROGRAMS



On April 23, Council approved a new Sports & Athletics Grants Policy and Cultural Grants Policy. The two new policies replace the former combined Sports & Cultural Grants Program.

In the past, Council had overseen the Sports & Cultural Grants Program, and was responsible for decision-making around the allocation of funds. As part of the Squamish Nation Council's efforts to separate politics from administration and to increase transparency, Council appointed a Sports & Cultural Funding Policy Development Committee in May 2018. The Committee was tasked with reviewing the past practices and developing new policies to redesign the program.

The Committee worked in collaboration with the Yúustway Health & Wellness Department and the Language & Cultural Affairs Department to develop two separate policies—one for Sports & Athletics Grants, and another for Cultural Grants—that clearly specify funding objectives, eligibility and assessment criteria, funding amounts and limits, eligible and ineligible expenses, the application process and timeline, and other considerations.

The Yúustway Health & Wellness Department and the Language & Cultural Affairs Department are now responsible for overseeing the administration of their respective funding programs. Applications are reviewed by designated review panels (one for Sports & Athletic Grants, and another for Cultural Grants), each comprised of one staff member from the respective department and four appointed Squamish Nation members.

The Sport & Athletic Grants Selection Committee approved Sport & Athletic Grant funding for 341 Nation members for the 2019-2020 allocation year, totaling \$89,202.87 in allocations.

The Culture Grant Selection Committee approved Cultural Grant funding for 57 Nation members for the 2019-2020 allocation year, totaling \$64,403.25 in allocations.

The next funding application deadlines for both the Sports & Athletic Grants and the Cultural Grants will be April 3rd, 2020.

SPRING CLEANUP

On June 11, Council approved a budget amendment to reintroduce the spring cleanup for all North Vancouver reserves. The accumulation of junk inside and outside of band member homes had created a rodent problem across many of the North Vancouver reserves, which poses a significant health and safety risk to our community.

The cleanup was initiated by Community Operations staff, but the scale of the junk removal required the work to be contracted out to 1-800-Got-Junk. In total, the spring cleanup spanned five months and cost \$60,887.

In addition to addressing the health and safety concerns that accompany an accumulation of junk, the removal of unwanted items from inside and outside of member homes helps to boost a general sense of community pride as home fronts look more clean and attractive.

SOIL STOCKPILE REMOVAL

The Squamish Nation has been working with environmental consultants Golder Associates, in collaboration with Indigenous Services Canada (ISC), to address the soil stockpile on Capilano IR #5 located directly south of Xwemelch'stn Etsimxwawtxw (Capilano Little Ones School).

The services of a remediation contractor, Matcon Environmental Ltd., were procured to excavate and remove the estimated 30,000 cubic meters of soil from the stockpile. In total, this project will require approximately 1,700 truck and transfer loads to remove the soil.

The work began on July 2, 2019 and is estimated to be completed at the end of August. The goal is to have all material removed prior to the start of the 2019/20 school year.

The magnitude and significance of removing the stockpile of soil (portions of which have been identified as contaminated) cannot be undervalued in terms of long term safety of the community, as well securing the area for potential future community development.

The total cost of removing the soil stockpile will be close to \$3 million. Funding has been secured from ISC to cover the costs associated with this project.

SQUAMISH NATION HEADQUARTERS CONSULTATION

The Squamish Nation employs around 350 people and currently operates out of nine different buildings on the North Shore and various offices in Squamish, BC. Squamish Nation Council and senior management have identified the need for a centralized office building on the North Shore and expanded office in the Squamish Valley as a top priority of the Nation.

As a result, a needs assessment and feasibility study for a new headquarters for the Squamish Nation on the North Shore is being conducted to explore connectedness, quality, and efficiency for administrative offices.

The study will assess four potential locations for the future headquarters, develop an understanding of the required spaces, and conduct a financial and market analysis.

The project team will seek input from Squamish Nation members and staff throughout the process to

understand their needs and aspirations.

Online surveys for staff and membership were administered over six weeks in May and June. 82 people responded to the staff questionnaire and 130 people responded to the member questionnaire. In addition to the survey, the Nation hosted engagement events geared specifically towards Youth and Elders. 18 Youth attended the youth meeting in Capilano, 18 Elders attended the Elders meeting in Squamish Valley, and 60 Elders attended the meeting in Capilano. The Nation also hosted two "Ideas Fairs"—one in the Squamish Valley, and one in North Vancouver—on May 21 and 22.

A complete report summarizing the engagement process and findings is available on the website at <https://www.squamish.net/snhq-engagement-report/>.

SQUAMISH NATION COUNCIL MEETING ATTENDANCE

Meetings with Attendance Recorded (Duly Convened)* April 1, 2019 – June 30, 2019

Total meetings with attendance recorded (duly convened)*: 16

Councillor	Present	Absent	Absent Dates
Askew, Orene	15.5	0.5	June 18 (0.5)
Baker, Alroy	8	8	April 17, 30 May 7 (0.5), 13, 14, 28 (0.5) June 4, 11 (0.5), 18, 25 (0.5)
Baker, Deborah	11	5	April 9 (0.5), 16 (0.5), 17 May 7, 13 June 4, 18
Baker, Richie	7.5	8.5	April 9 (0.5), 16 (0.5), 17, 23 (0.5), 30 May 7, 13 June 4, 18, 25
Campbell, Chief Ian	7	9	April 3, 9, 16 (0.5), 17, 23, 30 May 13, 16, 28 (0.5) June 18
Darbyshire-Joseph, Brandon	15	1	April 17 (0.5) June 18 (0.5)
George, Carla	13	3	April 30 June 4 June 18
Joseph, Joshua	14	2	June 18, 25
Lewis, Chris	14.5	1.5	April 23 (0.5) May 14
Lewis, Deanna	10	6	April 3, 9 (0.5), 16, 28 June 4, 18, 25 (0.5)
Lewis III, Jacob	13	3	April 30 May 13 June 18
Rivers, Dustin	12	4	May 16, 28 June 4, 11 (0.5), 18 (0.5)
Rivers, Kristen	11	5	April 16, 23 May 7, 16 June 4
Williams, Joyce	14	2	April 17, 23
Williams, Wilson	14	2	May 14 (0.5), 28 June 18 (0.5)
Wooden, Marcus	13.5	2.5	April 23 (0.5) June 4 (0.5), 11 (0.5), 18

*Does not include committee meetings, meetings off-site, or Council workshops at which a recording secretary was not present.

**Note: A partial meeting absence is recorded when a Councillor is absent for a significant portion of the meeting (i.e., if a Councillor arrives in the morning, leaves at 10:30 am and does not return until 3:00 pm). Partial meeting absences and absences in the morning or afternoon are counted as 0.5.

SN COUNCIL MOTIONS/BCRS - Q2

April 2019 - June 2019



APRIL

Squamish Nation Members can view the complete isolated motions (containing additional details) online at <https://www.squamish.net/members/records-of-decision-members-only/>

DATE	MOT #	RE:
April 3	1	Approval of the Agenda
	2	Approval of Motions from March 26, 2019
	3	Portable Office Unit Lease
	4	Department of Environment - Loan Prepayment
	5	BCR - Ayas Men Men, Ministry of Child and Family Development and Indigenous Services Canada
	6	Transportation Plans North Vancouver School District (NVSD)/West Vancouver School District (WVSD)
	7	BCR - Appointment to First Nation Education Steering Committee (FNESC) Board
	8	Motion to Adjourn
April 9	1	Approval of the Agenda
	2	Squamish Nation Annual Indigenous Youth Basketball Tournament
	3	Sponsorship with Squamish Nation Partners
	4	Funding Agreement - Amending Agreement No. 32
	5	Kristen Rivers One Day Leave of Absence from Council
April 17	1	Approval of Agenda
	2	Approval of Motions from April 3, 2019
	3	BCR - Request for a Referendum Vote to Amend the Existing Designation of Kitsilano IR No. 6 (Senakw)
	4	BCR - To Appoint Adina Chang as a Representative of Indigenous Services Canada for Head Lease re: Senakw
	5	Improving Pedestrian Safety and Resident Access at McGuire Ave & Lawa Road
	6	Calling and Implementing the People's Assemblies
	7	BCR - Community Health Plan for 2019-2029
April 23	1	Approval of Agenda
	2	To go In Camera under s. 1.22(d) of the Governance Policy
	3	Estate Matter - In Camera
	4	Estate Matter - In Camera
	5	Estate Matter - In Camera
	6	Custom Lot Transfer - In Camera
	7	Custom Lot Transfer - In Camera
	8	Custom Lot Transfer - In Camera

	9	Housing Assignment - In Camera
	10	Housing Assignment - In Camera
	11	Housing Assignment - In Camera
	12	Sports & Athletics Grants and Cultural Grants Program Review and Policy Change
	13	Squamish Nation Golf Tournament
	14	To go In Camera under s. 1.22(f) of the Governance Policy
	15	Motion to Adjourn
April 30 - Members' Day - Totem Hall	1	Approval of the Agenda
	2	Approve the Records of Decisions for April 9, 16, 17 & 23, 2019
	3	To go In Camera under s. 1.22(b) employee relations from the Council Governance Policy
	4	To go In Camera under s. 1.22(e) the financial or economic interests of a third party from the Council Governance Policy
	5	Motion to Adjourn

MAY

DATE	MOT #	RE:
May 7	1	Approval of Agenda
	2	Approval of Motions for April 30, 2019
	3	Travel request for Jacob E Lewis, Chris Lewis and Deborah Baker to attend the Nations Fiscal Institutions and Lands Advisory Board National Meeting 2019
	4	BCR - Timber Permit for Anthony Lewis
	5	BCR - Timber Permit for Earl Lewis
	6	BCR - Timber Permit for Paul Lewis
	7	BCR - Squamish Nation Joint Entity Development Policy
	8	Letter re Squamish Nation Involvement in the Vancouver City Plan Process
	9	BCR - Yuustway Health Services to apply for Mental Health and Wellness MOU Funding from FNHA
	10	Gen-Ops Committee Terms of Reference
	11	BCR - Spirit Trail Improvements by the District of West Vancouver on and near Welch Street and the Spirit Trail through Capilano IR No. 5
	12	Motion to Adjourn
May 14	1	Approval of the Agenda
	2	Approval of Motions for May 7, 2019
	3	Request to share Squamish Nation Governance Policy with Musqueam Indian Band
	4	WLNG tour of operations overseas
	5	Yuustway Health and Wellness Services Terms of Reference

	6	Economic Development Terms of Reference
	7	To go In Camera under s. 1.22(e) the financial or economic interests of a third party of the Council Governance Policy
	8	Women Deliver Conference - June 2 to June 6, 2019 in Vancouver
	9	To go In Camera under s. 1.22(i) sensitive intergovernmental negotiations or relations of the Council Governance Policy
	10	In Camera
	11	Approval of Dignitaries for Women Deliver Conference (Rescinded June 4)
	12	Motion to Adjourn
May 16	1	Financial Administration Bylaw
May 28	1	Approval of Agenda
	2	Approval of May 16, 2019 Motion
	3	Approval to Support Funding Agreement with FNHA
	4	BCR - Funding for New Approach for Housing Support Single Year Project Program
	5	To go IN CAMERA under s. 1.22 (i) sensitive intergovernmental negotiations or relations of the Council Governance Policy
	6	In Camera
	7	To go IN CAMERA under s. 1.22(j) sensitive financial or economic negotiations of the Council Governance Policy
	8	In Camera
	9	BCR - Annual Rate and Expenditure Law, 2019
	10	BCR - Squamish Indian Band Homeowner Grant Program for 2019 Taxation year

JUNE

DATE	MOT #	RE:
June 4	1	Approval of Agenda
	2	To rescind Motion #11 from May 14, 2019 Motions re Approval of Dignitaries for Women Deliver Conference
	3	To approve Motions for May 24 and May 28, 2019
	4	Support Working with the Howe Sound Biosphere Initiative
	5	Motion to Adjourn
June 11	1	Approval of Agenda
	2	Approval of Motions for June 4, 2019
	3	To go IN CAMERA under s. 1.22(e) the financial or economic interests of a third party of the Council Governance Policy
	4	Approval of one time use of \$37,000 CDN from the Fortis post-secondary funding to pay for the costs of US resident students

	5	Request for a report on all monies received by Education Department from negotiated IBAs by July 31, 2019
	6	Approval of the budget amendments which are Mosquito Capital Budget, Wharf Pumps and Pipe Replacement, and the Spring Cleanup
	7	Review and amendment of Spring Clean-up Policy/Junk Removal Policy
	8	Council requests a full update from Finance Director regarding the amount of the current Squamish Nation surplus for fiscal Budget year 2019/2020 by July 12, 2019
	9	To defer Human Resources item from Agenda
	10	Motion to Adjourn
June 25	1	Approval of Agenda
	2	Approval of Motions for June 11, 2019
	3	First Nations Health Authority Joint Project Board Agreement for Execution
	4	2018-2019 Section 95 On-Reserve Non-Profit Housing Program CMHC Reference #: 22-763-932-001 Final Approval Package
	5	Amending the Agenda
	6	Canadian Cancer Society - Cops for Cancer
	7	Travel Request - Carla George and Deanna Lewis
	8	Travel Request - Dustin Rivers
	9	Squamish River Watershed Society: Appoint Member
	10	1500 Railway Transformer Motion
	11	To go IN CAMERA - Under s. 1.22(e) of the Governance Policy
	12	In Camera
	13	Request to Amend the Agenda
	14	To go IN CAMERA - Under s. 1.22(f) of the Governance Policy
	15	In Camera
	16	To go IN CAMERA - Under s. 1.22(b) of the Governance Policy
	17	In Camera
	18	In Camera
	19	In Camera
	20	In Camera
	21	Motion to Adjourn

In Camera Meetings — from the Squamish Nation Council Governance Policy:

1.22 On occasion, Council may hold an in camera meeting, in whole or in part, if the subject matter being considered relates to one or more of the following:

- (a) personal information about an identifiable individual who holds or is being considered for a position appointed by Chiefs and Council;
- (b) employee relations;
- (c) the consideration of alleged misconduct or wrongdoing by individual Council members;
- (d) the security of the property of the Squamish Nation;

- (e) the financial or economic interests of a third party;
- (f) litigation or potential litigation affecting the Squamish Nation;
- (g) advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
- (h) information that is prohibited from disclosure by provincial and federal legislation; and
- (i) sensitive intergovernmental negotiations or relations;
- (j) sensitive financial or economic negotiations; or
- (k) sensitive Squamish language, cultural heritage, or intellectual property matters.

Q2 COUNCIL TITLES AND CONTACTS

ORENE ASKEW

Spokesperson



orene_askew@squamish.net

CHIEF IAN CAMPBELL



ian_campbell@squamish.net

SYETÁ'XTN CHRIS LEWIS



chris_lewis@squamish.net

TIYÁLTELUT KRISTEN RIVERS

Co-chair



kristen_rivers@squamish.net

K'ETXIMTN ALROY BAKER



alroy_baker@squamish.net

KWITELUT/ KWELAW'IKW CARLA GEORGE



carla_george@squamish.net

KÁLKALIH DEANNA LEWIS



deanna_lewis@squamish.net

JOYCE WILLIAMS



joyce_williams@squamish.net

K'ANA DEBORAH BAKER



deborah_baker@squamish.net

KÁT~~X~~ELACHA, BRANDON DARBY- SHIRE-JOSEPH



brandon_djoseph@squamish.net

XAYIL JACOB LEWIS III



jacob_lewis@squamish.net

SXWÍXWTN WILSON WILLIAMS



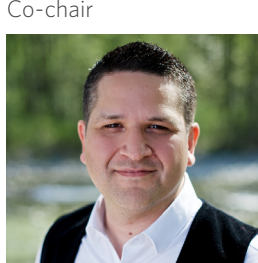
wilson_williams@squamish.net

KASALUS RICHARD BAKER



richard_baker@squamish.net

SKWETSÍ7MELTXW JOSHUA JOSEPH



Co-chair

joshua_joseph@squamish.net

SXWCHÁLTEN IY XELSÍLEM DUSTIN RIVERS

Spokesperson



dustin_rivers@squamish.net

KLAKWAGILAGIME, MARCUS WOODEN



marcus_wooden@squamish.net